School Plan for Student Achievement (SPSA) Template

Instructions and requirements for completing the SPSA template may be found in the SPSA Template Instructions.

<table>
<thead>
<tr>
<th>School Name</th>
<th>County-District-School (CDS) Code</th>
<th>Schoolsite Council (SSC) Approval Date</th>
<th>Local Board Approval Date</th>
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<tbody>
<tr>
<td>La Mesa Dale Elementary School</td>
<td>37-68197-6038475</td>
<td>May 10, 2022</td>
<td>July 12, 2022</td>
</tr>
</tbody>
</table>

Purpose and Description

Briefly describe the purpose of this plan (Select from Schoolwide Program, Comprehensive Support and Improvement, Targeted Support and Improvement, or Additional Targeted Support and Improvement)

Schoolwide Program
Additional Targeted Support and Improvement

Briefly describe the school’s plan for effectively meeting the ESSA requirements in alignment with the Local Control and Accountability Plan and other federal, state, and local programs.

Our School Plan for Student Achievement (SPSA) aligns with the District’s Local Control Accountability Plan (LCAP) as each goal (and its associated strategy(ies)/activity(ies) can be referenced in the current LCAP. The district’s LCAP is the foundation for all expenditures incurred by the District. Based on the needs assessment and goals found in the LCAP, the school will utilize federal funds, when applicable, to supplement base funding in accordance with the purpose and goals of each specific goal. Federal funds, if received, will be used as outlined in the School Plan for Student Achievement to purchase supplemental materials not part of the adopted standards aligned curriculum and core base programs.
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Comprehensive Needs Assessment Components

Data Analysis
Please refer to the School and Student Performance Data section where an analysis is provided.

Surveys
This section provides a description of surveys (i.e., Student, Parent, Teacher) used during the school-year, and a summary of results from the survey(s).

Our school's comprehensive needs assessment included the solicitation of input and feedback from our educational partners (parents, teachers, staff, etc.). Our 2021-22 Annual Parent Survey was distributed to gather data regarding the climate and safety of the school and to solicit input about the strengths and areas for growth of the many programs and services we offer. Thank you to the 239 families who responded! Data from these surveys is included throughout our 2022-23 SPSA.

Consultations and connections with our educational partners took place through virtual Zoom meetings, in-person meetings, online surveys, phone conversations, and student home visits (when possible) and allowed us to assess our educational program, academic interventions, social-emotional and behavioral supports, parent engagement, and school connectedness.

As our 2021-22 school year began, our first priority was to ensure the safety of our learning community, technology needs, and to provide food and resources to our families. As such, our first surveys revolved around the basic needs of our students and their families. Once those basic needs were addressed, subsequent surveys were distributed.

Surveys sent in preparation for or during the 2021-22 school year included (but were not limited to) topics such as:

- Staff/Parent Quarantine Questions/Concerns
- Student Technology Needs
- Student/Family Community Resources Needs
- Staff Technology Needs

Parent data indicated a great appreciation for the helpfulness of staff (95%). Ninety-four percent of parents also reported that students feel welcome at school and that "staff treat me with respect." We always look for areas to improve. Twenty-two percent of parents were neutral when asked if the school welcomes their suggestions. Twenty percent of parents were neutral with their opinion of the fairness of discipline. In the coming year we will work to ensure parents know how to make suggestions and that their suggestions are welcome. Additionally, we will work to ensure parents understand LMD’s discipline process.

Teacher data displayed the desire for more training and direction in Social Emotional Learning/Mental Health Training, Special Education Policies and Procedures, Progressive Discipline, and Restorative Practices. All educational partners shared comments about the safety needed if COVID cases started to increase.

The Extended School Services (ESS) program is housed on our campus and provides before and after school childcare in an academic and recreational setting. ESS also distributed parent surveys to participating families at our school site. The survey provides a method of monitoring needs and strengths of the program. Results are shared with all ESS employees and action plans are developed and put in place to address growth opportunities. Eight families responded.
Highlights from this year’s data include 87% of parents report that ESS staff interact positively with students. Opportunities for growth within the department include improved communication between ESS and the school, extracurricular activities, and homework completion at ESS.

Our school will continue to solicit input and feedback from our educational partners during the 2022-23 school year and utilize the data to improve the work that we are doing in support of our students, families, and staff.

Classroom Observations
This section provides a description of types and frequency of classroom observations conducted during the school-year and a summary of findings.

Daily principal Observations:
To monitor daily instructional practices in order to coach teachers, provide targeted feedback and support, and collect evidence on the professional development needs of staff.

Supervisory Classroom Observations:
Formal teacher evaluations, to evaluate teacher’s performance as outlined by the labor contract. These are observation cycles that include both formal and informal observations with feedback meetings.

District Walks:
To collect district or school-wide evidence of progress in the implementation of the SPSA and principal goals – to build coherence, identify strengths, areas for growth, and next steps for professional learning, student support, and teaching and learning across the system.

Principal Cohort Walks:
To build a common language and understanding of high quality teaching and learning through inquiry and to build a collaborative network that provides feedback and suggestions to the school on a focus area.

Analysis of Current Instructional Program
The following statements are derived from the Elementary and Secondary Education Act (ESEA) of 1965 and Essential Program Components (EPCs). In conjunction with the needs assessments, these categories may be used to discuss and develop critical findings that characterize current instructional practice for numerically significant subgroups as well as individual students who are:

- Not meeting performance goals
- Meeting performance goals
- Exceeding performance goals

Discussion of each of these statements should result in succinct and focused findings based on verifiable facts. Avoid vague or general descriptions. Each successive school plan should examine the status of these findings and note progress made. Special consideration should be given to any practices, policies, or procedures found to be noncompliant through ongoing monitoring of categorical programs.
Standards, Assessment, and Accountability

Use of state and local assessments to modify instruction and improve student achievement (ESEA)

Through Professional Learning Communities, teachers analyze both state yearly assessments and district benchmark assessments taken at specific intervals throughout the year. Teachers set goals and modify adopted curriculum and instruction to address students’ needs in both classroom instruction and Response to Intervention (RTI) groupings and topics.

Use of data to monitor student progress on curriculum-embedded assessments and modify instruction (EPC)

Teachers use curriculum-embedded unit, weekly, and daily assessments to monitor student progress toward mastering grade level standards. Formative assessments lead to modifications in instruction to meet the needs of students.

Staffing and Professional Development

Status of meeting requirements for highly qualified staff (ESEA)

Staff at our school site meet the requirements for being highly qualified.
Sufficiency of credentialed teachers and teacher professional development (e.g., access to instructional materials training on SBE-adopted instructional materials) (EPC)

All teachers and counselors at our school site are properly credentialed.

All teachers will participate in site-based staff development that takes place 1-2 times a month. We believe that building teacher capacity needs to be systematic and collaborative. Professional development is supported with daily interactions with and feedback from the principal. Individuals and collaborative teams identify areas of focus based on student need and site priorities which include: Improving students’ ability to read, understand and make meaning of grade level appropriate informational text across all content areas. All staff will focus on the development of specific reading and thinking strategies aligned to the California State Standards. Additionally, we will focus on Positive Behavior Interventions, Progressive Discipline, and Restorative Practices that creates a safe space for learning.

Additionally, teachers can participate in district offerings to supplement site professional development. Teachers are currently afforded the opportunity to participate in professional development online, face-to-face, and blended professional development. Professional development courses have included:

- Reading in the Upper Grades for Struggling Readers 3-6
- Building Thinking Classrooms Revisited
- Build Math Minds
- Engaging Students With Current Events
- Charts, Chants and More for English Learners
- I've Got a Newcomer in My Class. Now What?!
- De-fronting the Classroom
- Counting Collections TK-2
- Best Practices for i-Ready Personalized Instruction
- i-Ready Engaging Students through Data Chats
- i-Ready: Using Data to Plan Instruction
- Trauma Informed Care
- Grief & Loss
- Responding to Behavior Escalation
- Restorative Justice Practices Overview
- Mirrored in Media 4-8
- Fostering Independent Musicians in Music / Choral Classroom
- Physical Literacy PART 1
- Intro to Chromebooks
- 504 Accommodation Plans

Regardless of the learning format, our educators are eager to engage in professional development, and the District is committed to providing them with many tools, strategies, and training to support all learning models.
Alignment of staff development to content standards, assessed student performance, and professional needs (ESEA)

Staff development is provided to teachers and other staff to address the identified needs of our students. Areas of need are identified by student achievement data, stakeholder input, and observed areas of need. Growth and improvement are measured through principal classroom walkthrough data and student performance. Needs assessments and feedback are elicited in conjunction with each professional growth offering. Based on the feedback, professional growth is adjusted to increase effectiveness. The District is intentional about providing a through line of professional learning that targets the professional growth of new teachers, developing teachers, teacher leaders, new administrators, and veteran administrators.

All staff development is focused on:

- Cultural proficiency and educational equity
- Use of local assessments to inform and modify instruction
- California Common Core State Standards (CCSS) in English-Language Arts and Literacy in History-Social Studies, Mathematics, and Science (Next Generation Science Standards-NGSS)
- California English Language Development (ELD) Standards
- Implementation of the 5D Framework for High-Quality Teaching and Learning
- Development of strong PLCs
- Research-based classroom instruction and best practices

Site level professional development includes site learning day presentations and PLC work. Teachers work collaboratively to plan instruction based on essential standards, reflect on lessons, and analyze student work and assessment data, to improve their practice and increase student achievement. Staff development at our school site in the 2022-23 school year will focus on Improving students' ability to read, understand and make meaning of grade level appropriate informational text across all content areas. All staff will focus on the development of specific reading and thinking strategies aligned to the California State Standards. Additionally, we will focus on Positive Behavior Interventions, Progressive Discipline, and Restorative Practices that creates a safe space for learning.

Ongoing instructional assistance and support for teachers (e.g., use of content experts and instructional coaches) (EPC)

Site-based professional development, grade-level collaboration, principal observation, and feedback/coaching provide on-going assistance and capacity building for teachers. (Response to Intervention support (Resource Teacher, Teachers on Special Assignment, and Special Education support staff) all support classroom instruction.
Teacher collaboration by grade level (kindergarten through grade eight [K–8]) and department (grades nine through twelve) (EPC)

Each grade-level/department at our school has regularly scheduled meetings to collaborate on the analysis of data, lesson design, and the use of instructional strategies and best practices that work to improve student achievement and performance. Each meeting is designed in professional learning community (PLC) format where each member takes a leadership role and an expectation of reflective conversations surround data analysis, program effectiveness, and "moving the needle" toward student success and achievement. Professional learning communities allow for an ongoing process in which educators work collaboratively in recurring cycles of collective inquiry and action research to achieve better results for the students they serve. Professional learning communities operate under the assumption that the key to improved learning for students is continuous job-embedded learning for educators.

Teaching and Learning

Alignment of curriculum, instruction, and materials to content and performance standards (ESEA)

Following the state adoption cycles, the district-provided curriculum materials and instruction are in alignment with the California Content Standards.

Adherence to recommended instructional minutes for reading/language arts and mathematics (K–8) (EPC)

Instructional minutes in all subject areas are monitored by the District. All teachers turn in their classroom schedule to school administration to ensure adherence to the District guidelines.

Lesson pacing schedule (K–8) and master schedule flexibility for sufficient numbers of intervention courses (EPC)

Essential Standards in math and language arts provide a framework for lesson pacing. All students have a copy of each textbook and/or workbook for core curriculum. Student daily schedules are modified to allow for intervention as needed.

Availability of standards-based instructional materials appropriate to all student groups (ESEA)

Each classroom and student has easy access to adopted curriculum assigned to them in all content areas. The adoption of instructional materials process includes a preview to determine that they are appropriate for the student groups for whom they are purchased.

Use of SBE-adopted and standards-aligned instructional materials, including intervention materials, and for high school students, access to standards-aligned core courses (EPC)

All students have State Board of Education adopted materials for their courses, intervention materials (when needed), and access to standards-aligned core courses. Use of materials is monitored by school administration on a daily basis.
Opportunity and Equal Educational Access

Services provided by the regular program that enable underperforming students to meet standards (ESEA)

All students receive Common Core standards-based instruction at their appropriate grade level. In classrooms, teachers provide additional access to the curriculum through small group instruction. In ELD classes, students are grouped by instructional level, and are assessed and regrouped appropriately. Teachers are required to examine student work samples and meet in subject specific and/or department-level meetings to ensure that students are mastering standards. They also determine student needs, adjust instruction, and plan re-instruction accordingly. Intervention action plans are developed when appropriate. The Student Study Team process is used to identify and monitor students at risk. Interventions are agreed upon and implemented by the classroom teacher in collaboration with the student’s family.

Evidence-based educational practices to raise student achievement

Information from state assessments (when available), common assessments, benchmark assessments, needs assessments and surveys, and staff development provide the basis for School Site Council and administrative planning. The use of data to modify and drive instruction with effective evidence-based instructional strategies is our major focus to raise student achievement.

In 2022-23 the following evidence-based educational practices will be employed and focused on to increase and improve student achievement across the campus and across all disciplines:
- Professional Learning Communities (PLC)
- Positive Behavior Interventions and Supports (PBIS)
- Multi-tiered Systems of Support (MTSS)
- Second Step Curriculum for Social-Emotional Learning
- Sanford Harmony Curriculum for Social-Emotional Learning
- i-Ready
**Parental Engagement**

Resources available from family, school, district, and community to assist under-achieving students (ESEA)

Opportunities are provided throughout the year so that families can learn to support their children academically and behaviorally.

To support successful school and family interactions, the district is committed to engaging parents through:

- Parent education workshops provided by district staff and local community agencies
- The use of multiple methods of communication (flyers, phone calls, district/school websites) to promote participation
- The continuance of School Site Councils and English Learner Advisory Committees at each site who send a representative from each site to the district-level parent advisory committees, known as the District Advisory Committee and the District English Learner Advisory Committee
- The distribution of a district-wide parent survey with disaggregated results for each site that can lead to improved results
- The maintenance of a district website with current resources available to parents to support them in working with their children’s academic, social, and emotional needs
- Enhancing the awareness and skills of teachers, principals, and staff in reaching out to, communicating with, and working with parents as equal partners

Involvement of parents, community representatives, classroom teachers, other school personnel, and students in secondary schools, in the planning, implementation, and evaluation of ConApp programs (5 California Code of Regulations 3932)

All educational partners (parents, community members, teachers, and other school personnel) have an opportunity to give input on the use of federal funds (as applicable) and the implementation of programs. Specifically, at our school site, the members of School Site Council (SSC) and English Language Advisory Council (ELAC) meet to discuss these matters directly with each other. The District holds monthly stakeholder meetings with parents (DELAC and District Advisory Committee (DAC) where district programs are discussed. In addition, the District holds meetings throughout the year with other stakeholder groups (classified staff, certificated staff, administrative staff) to obtain input about district programs.

**Funding**

Services provided by categorical funds that enable underperforming students to meet standards (ESEA)

Title I funds are used to provide a Certificated Reading Intervention Teacher position at 70%; the position is filled by a certificated staff member with a Reading Specialist credential. Title 1 funds are also used to provide a Social Worker 40%.

Title I Parent Engagement funds will be used to offer additional family support (resources, education, counseling/community referrals) provided by a credentialed social worker.

**Fiscal support (EPC)**

Our school receives Title I money based on the number of pupils in our school who qualify for free and reduced meals.
Stakeholder Involvement

How, when, and with whom did the school consult as part of the planning process for this SPSA/Annual Review and Update?

Involvement Process for the SPSA and Annual Review and Update

Feedback and input from key educational partner groups are critical for the ongoing success of our students. As part of the planning process for the 2022-23 School Plan for Student Achievement (SPSA), school leadership met with the School Site Council (SSC) and the English Learner Advisory Committee (ELAC). Achievement data (local and state, if available) was shared with these groups and analyzed for trends and patterns of under-performance. That analysis is summarized in the SPSA as the Annual Review for each goal.

School educational partner involvement meeting dates were as follows:

• ELAC #3 Meeting, April 26, 2022, 2:30 pm
• SSC # 4 Meeting, April 26, 2022, 2:30 pm; SSC #5 Meeting, May 10, 2022, 2:30 pm
• Staff Meetings where the 2022-23 SPSA goals and metrics were discussed: May 12, 2022, 2:30 pm
• Other meetings where the 2022-23 SPSA goals and metrics were discussed (PTA, etc.): PTA May 10, 2022, 2:30 pm

Feedback from these meetings resulted in the development of goals to be included in the SPSA (Planned Improvement Goals). The District Local Control Accountability Plan (LCAP) was also reviewed to ensure that the Planned Improvement goals of the SPSA aligned with the goals outlined in the District’s LCAP.

Resource Inequities

Briefly identify and describe any resource inequities identified as a result of the required needs assessment, as applicable.

Our needs assessment involved a review of our SBAC and dashboard data (where available) as well as our current academic data, parent survey results, chronic attendance rates, and student survey results. When we look at our data compared to our actions and services, no resource inequities were identified.
School and Student Performance Data

Student Enrollment
Enrollment By Student Group

Student Enrollment
Enrollment By Grade Level

<table>
<thead>
<tr>
<th>Grade</th>
<th>18-19</th>
<th>19-20</th>
<th>20-21</th>
</tr>
</thead>
<tbody>
<tr>
<td>Kindergarten</td>
<td>111</td>
<td>105</td>
<td>108</td>
</tr>
<tr>
<td>Grade 1</td>
<td>82</td>
<td>82</td>
<td>79</td>
</tr>
<tr>
<td>Grade 2</td>
<td>70</td>
<td>88</td>
<td>77</td>
</tr>
<tr>
<td>Grade 3</td>
<td>54</td>
<td>74</td>
<td>86</td>
</tr>
<tr>
<td>Grade 4</td>
<td>56</td>
<td>55</td>
<td>66</td>
</tr>
<tr>
<td>Grade 5</td>
<td>54</td>
<td>58</td>
<td>48</td>
</tr>
<tr>
<td>Grade 6</td>
<td>49</td>
<td>55</td>
<td>58</td>
</tr>
<tr>
<td>Total Enrollment</td>
<td>476</td>
<td>517</td>
<td>522</td>
</tr>
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</table>

The conclusions based on this data

1. Total enrollment has increased annually over the last three years.
2. La Mesa Dale’s largest student subgroup is Hispanic/Latino.
3. TK is included in our kindergarten numbers. This accounts for what appears to be a “drop” in enrollment from Kindergarten to grade 1. TK students promote to kindergarten (24 students) while the rest of students in this group promote to Grade 1.
# School and Student Performance Data

## Student Enrollment

### English Learner (EL) Enrollment

<table>
<thead>
<tr>
<th>Student Group</th>
<th>Number of Students</th>
<th>Percent of Students</th>
</tr>
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<tbody>
<tr>
<td></td>
<td>18-19</td>
<td>19-20</td>
</tr>
<tr>
<td>English Learners</td>
<td>89</td>
<td>89</td>
</tr>
<tr>
<td>Fluent English Proficient (FEP)</td>
<td>27</td>
<td>35</td>
</tr>
<tr>
<td>Reclassified Fluent English Proficient (RFEP)</td>
<td>7</td>
<td>16</td>
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</tbody>
</table>

The conclusions based on this data

1. The number of English Learners has decreased over the last three years.
2. Students were not Reclassified Fluent English Proficient during the 20-21 school year due to COVID.
## School and Student Performance Data
### CAASPP Results
#### English Language Arts/Literacy (All Students)

<table>
<thead>
<tr>
<th>Grade Level</th>
<th># of Students Enrolled</th>
<th># of Students Tested</th>
<th># of Students with Scores</th>
<th>% of Enrolled Students Tested</th>
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<tbody>
<tr>
<td>Grade 3</td>
<td>63</td>
<td>56</td>
<td>83</td>
<td>63</td>
</tr>
<tr>
<td>Grade 4</td>
<td>56</td>
<td>61</td>
<td>66</td>
<td>55</td>
</tr>
<tr>
<td>Grade 5</td>
<td>41</td>
<td>53</td>
<td>47</td>
<td>41</td>
</tr>
<tr>
<td>Grade 6</td>
<td>59</td>
<td>48</td>
<td>57</td>
<td>58</td>
</tr>
<tr>
<td>All Grades</td>
<td>219</td>
<td>218</td>
<td>253</td>
<td>217</td>
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</table>

The “% of Enrolled Students Tested” showing in this table is not the same as “Participation Rate” for federal accountability purposes.

### Overall Achievement for All Students

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>Mean Scale Score</th>
<th>% Standard Exceeded</th>
<th>% Standard Met</th>
<th>% Standard Nearly Met</th>
<th>% Standard Not Met</th>
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<tbody>
<tr>
<td>Grade 3</td>
<td>2415.</td>
<td>2459.</td>
<td>19.35</td>
<td>2459.</td>
<td>2493.</td>
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<tr>
<td>Grade 4</td>
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<td>2468.</td>
<td>21.82</td>
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<tr>
<td>Grade 5</td>
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<td>2510.</td>
<td>17.07</td>
<td>2491.</td>
<td>2510.</td>
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<td>Grade 6</td>
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<td>2519.</td>
<td>13.79</td>
<td>2513.</td>
<td>2519.</td>
</tr>
<tr>
<td>All Grades</td>
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<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
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</tr>
</tbody>
</table>

### Reading

#### Demonstrating understanding of literary and non-fictional texts

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>% Above Standard</th>
<th>% At or Near Standard</th>
<th>% Below Standard</th>
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</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>27.42</td>
<td>35.19</td>
<td>37.10</td>
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<tr>
<td>Grade 4</td>
<td>29.09</td>
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<td>41.82</td>
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<td>Grade 5</td>
<td>34.15</td>
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<tr>
<td>Grade 6</td>
<td>15.52</td>
<td>17.39</td>
<td>43.10</td>
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<tr>
<td>All Grades</td>
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<td>27.75</td>
<td>39.35</td>
</tr>
</tbody>
</table>

2019-20 Data:
Executive Order N-30-20 was issued which waived the assessment, accountability, and reporting requirements for the 2019-2020 school year, thus no data is available to report for this year.
### Writing
**Producing clear and purposeful writing**

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>% Above Standard</th>
<th>% At or Near Standard</th>
<th>% Below Standard</th>
<th>17-18</th>
<th>18-19</th>
<th>20-21</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>19.35 29.63 48.39</td>
<td>51.85 32.26 18.52</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grade 4</td>
<td>25.45 10.34 49.09</td>
<td>58.62 25.45 31.03</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grade 5</td>
<td>19.51 33.33 53.66</td>
<td>43.14 26.83 23.53</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grade 6</td>
<td>17.24 23.91 46.55</td>
<td>52.17 36.21 23.91</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>All Grades</td>
<td>20.37 23.92 49.07</td>
<td>51.67 30.56 24.40</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**2019-20 Data:**
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### Listening
**Demonstrating effective communication skills**

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>% Above Standard</th>
<th>% At or Near Standard</th>
<th>% Below Standard</th>
<th>17-18</th>
<th>18-19</th>
<th>20-21</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>25.81 31.48 50.00</td>
<td>55.56 24.19 12.96</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grade 4</td>
<td>21.82 17.24 65.45</td>
<td>65.52 12.73 17.24</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grade 5</td>
<td>17.07 17.65 56.10</td>
<td>56.86 26.83 25.49</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grade 6</td>
<td>15.52 13.04 58.62</td>
<td>65.22 25.86 21.74</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>All Grades</td>
<td>20.37 20.10 57.41</td>
<td>60.77 22.22 19.14</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**2019-20 Data:**
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### Research/Inquiry
**Investigating, analyzing, and presenting information**

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>% Above Standard</th>
<th>% At or Near Standard</th>
<th>% Below Standard</th>
<th>17-18</th>
<th>18-19</th>
<th>20-21</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>16.13 37.04 58.06</td>
<td>44.44 25.81 18.52</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grade 4</td>
<td>23.64 24.14 45.45</td>
<td>51.72 30.91 24.14</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grade 5</td>
<td>26.83 27.45 46.34</td>
<td>41.18 26.83 31.37</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grade 6</td>
<td>24.14 26.09 60.34</td>
<td>50.00 15.52 23.91</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>All Grades</td>
<td>22.22 28.71 53.24</td>
<td>46.89 24.54 24.40</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**2019-20 Data:**
Executive Order N-30-20 was issued which waived the assessment, accountability, and reporting requirements for the 2019-2020 school year, thus no data is available to report for this year.

**The conclusions based on this data**

1. There are no CAASP scores for the 20-21 school year due to COVID-related school closures. Conclusions will be drawn when current CAASPP results become available.

2. Overall, students demonstrated a relative strength in the area of Listening during the 18-19 school year. Additional conclusions will be drawn when current CAASPP results become available.
3. The Mean Scale Score for Overall Achievement increased from 2017-2018 to 2018-2019 in all grades. Additional conclusions will be drawn when current CAASPP results become available.
## School Plan for Student Achievement (SPSA)

### School and Student Performance Data

#### CAASPP Results

##### Mathematics (All Students)

<table>
<thead>
<tr>
<th>Grade Level</th>
<th># of Students Enrolled</th>
<th># of Students Tested</th>
<th># of Students with Scores</th>
<th>% of Enrolled Students Tested</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>63</td>
<td>56</td>
<td>83</td>
<td>63</td>
</tr>
<tr>
<td>Grade 4</td>
<td>56</td>
<td>61</td>
<td>66</td>
<td>55</td>
</tr>
<tr>
<td>Grade 5</td>
<td>41</td>
<td>53</td>
<td>47</td>
<td>41</td>
</tr>
<tr>
<td>Grade 6</td>
<td>59</td>
<td>48</td>
<td>57</td>
<td>58</td>
</tr>
<tr>
<td>All Grades</td>
<td>219</td>
<td>218</td>
<td>253</td>
<td>217</td>
</tr>
</tbody>
</table>

* The “% of Enrolled Students Tested” showing in this table is not the same as “Participation Rate” for federal accountability purposes.

#### Overall Achievement for All Students

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>Mean Scale Score</th>
<th>% Standard</th>
<th>% Standard Met</th>
<th>% Standard Nearly Met</th>
<th>% Standard Not Met</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>2419.9</td>
<td>2443.9</td>
<td>14.29</td>
<td>2443.9</td>
<td>14.29</td>
</tr>
<tr>
<td>Grade 4</td>
<td>2477.5</td>
<td>2459.0</td>
<td>23.64</td>
<td>2459.0</td>
<td>23.64</td>
</tr>
<tr>
<td>Grade 5</td>
<td>2464.9</td>
<td>2497.2</td>
<td>12.20</td>
<td>2497.2</td>
<td>12.20</td>
</tr>
<tr>
<td>Grade 6</td>
<td>2521.9</td>
<td>2507.9</td>
<td>22.41</td>
<td>2507.9</td>
<td>22.41</td>
</tr>
<tr>
<td>All Grades</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>18.43</td>
<td>21.13</td>
</tr>
</tbody>
</table>

#### Concepts & Procedures

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>% Above Standard</th>
<th>% At or Near Standard</th>
<th>% Below Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>25.40</td>
<td>38.89</td>
<td>44.44</td>
</tr>
<tr>
<td>Grade 4</td>
<td>32.73</td>
<td>23.33</td>
<td>32.73</td>
</tr>
<tr>
<td>Grade 5</td>
<td>17.07</td>
<td>20.75</td>
<td>24.39</td>
</tr>
<tr>
<td>Grade 6</td>
<td>32.76</td>
<td>23.91</td>
<td>37.93</td>
</tr>
<tr>
<td>All Grades</td>
<td>27.65</td>
<td>26.76</td>
<td>35.94</td>
</tr>
</tbody>
</table>

### 2019-20 Data:

Executive Order N-30-20 was issued which waived the assessment, accountability, and reporting requirements for the 2019-2020 school year, thus no data is available to report for this year.
Problem Solving & Modeling/Data Analysis
Using appropriate tools and strategies to solve real world and mathematical problems

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>% Above Standard</th>
<th>% At or Near Standard</th>
<th>% Below Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>14.29 38.89 46.03</td>
<td>33.33 39.68 27.78</td>
<td></td>
</tr>
<tr>
<td>Grade 4</td>
<td>20.00 23.33 49.09</td>
<td>35.00 30.91 41.67</td>
<td></td>
</tr>
<tr>
<td>Grade 5</td>
<td>9.76 22.64 43.90</td>
<td>45.28 46.34 32.08</td>
<td></td>
</tr>
<tr>
<td>Grade 6</td>
<td>24.14 15.22 37.93</td>
<td>41.30 37.93 43.48</td>
<td></td>
</tr>
<tr>
<td>All Grades</td>
<td>17.51 25.35 44.24</td>
<td>38.50 38.25 36.15</td>
<td></td>
</tr>
</tbody>
</table>

2019-20 Data:
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Communicating Reasoning
Demonstrating ability to support mathematical conclusions

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>% Above Standard</th>
<th>% At or Near Standard</th>
<th>% Below Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grade 3</td>
<td>22.22 33.33 47.62</td>
<td>37.04 30.16 29.63</td>
<td></td>
</tr>
<tr>
<td>Grade 4</td>
<td>25.45 23.33 38.18</td>
<td>36.67 36.36 40.00</td>
<td></td>
</tr>
<tr>
<td>Grade 5</td>
<td>14.63 24.53 43.90</td>
<td>39.62 41.46 35.85</td>
<td></td>
</tr>
<tr>
<td>Grade 6</td>
<td>24.14 17.39 36.21</td>
<td>39.13 39.66 43.48</td>
<td></td>
</tr>
<tr>
<td>All Grades</td>
<td>22.12 24.88 41.47</td>
<td>38.03 36.41 37.09</td>
<td></td>
</tr>
</tbody>
</table>

2019-20 Data:
Executive Order N-30-20 was issued which waived the assessment, accountability, and reporting requirements for the 2019-2020 school year, thus no data is available to report for this year.

The conclusions based on this data

1. The Mean Scale Score for Overall Achievement increased from 2017-2018 to 2018-2019 in grades 3 and 5. Additional conclusions will be drawn when CAASPP results become available.

2. Overall, Problem Solving and Modeling/Data Analysis was a relative strength in the 2018-2019 reporting period. Additional conclusions will be drawn when CAASPP results become available.

3. Overall, Concepts and Procedures was an area of relative weakness in the 2018-2019 reporting period. Additional conclusions will be drawn when CAASPP results become available.
## ELPAC Results

### ELPAC Summative Assessment Data
**Number of Students and Mean Scale Scores for All Students**

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>Overall</th>
<th>Oral Language</th>
<th>Written Language</th>
<th>Number of Students Tested</th>
</tr>
</thead>
<tbody>
<tr>
<td>K</td>
<td>1444.6</td>
<td>1466.6</td>
<td>1450.2</td>
<td>1449.7</td>
</tr>
<tr>
<td>1</td>
<td>1488.5</td>
<td>1493.0</td>
<td>*</td>
<td>1470.7</td>
</tr>
<tr>
<td>2</td>
<td>1532.0</td>
<td>1518.6</td>
<td>1493.6</td>
<td>1525.9</td>
</tr>
<tr>
<td>3</td>
<td>1504.1</td>
<td>*</td>
<td>1500.3</td>
<td>1476.1</td>
</tr>
<tr>
<td>4</td>
<td>1525.6</td>
<td>1518.2</td>
<td>1487.9</td>
<td>1503.3</td>
</tr>
<tr>
<td>5</td>
<td>*</td>
<td>1565.2</td>
<td>*</td>
<td>1550.3</td>
</tr>
<tr>
<td>6</td>
<td>*</td>
<td>*</td>
<td>1518.1</td>
<td>*</td>
</tr>
<tr>
<td>All Grades</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Overall Language
**Percentage of Students at Each Performance Level for All Students**

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>Level 4</th>
<th>Level 3</th>
<th>Level 2</th>
<th>Level 1</th>
<th>Total Number of Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>K</td>
<td>46.15</td>
<td>35.71</td>
<td>38.46</td>
<td>*</td>
<td>42.86</td>
</tr>
<tr>
<td>1</td>
<td>*</td>
<td>26.09</td>
<td>*</td>
<td>*</td>
<td>43.48</td>
</tr>
<tr>
<td>2</td>
<td>78.57</td>
<td>42.86</td>
<td>18.75</td>
<td>*</td>
<td>35.71</td>
</tr>
<tr>
<td>3</td>
<td>*</td>
<td>*</td>
<td>20.00</td>
<td>*</td>
<td>*</td>
</tr>
<tr>
<td>4</td>
<td>*</td>
<td>43.75</td>
<td>0.00</td>
<td>*</td>
<td>25.00</td>
</tr>
<tr>
<td>5</td>
<td>61.54</td>
<td>*</td>
<td>23.08</td>
<td>*</td>
<td>0.00</td>
</tr>
<tr>
<td>6</td>
<td>*</td>
<td>25.00</td>
<td>*</td>
<td>25.00</td>
<td>*</td>
</tr>
<tr>
<td>All Grades</td>
<td>43.88</td>
<td>38.54</td>
<td>22.47</td>
<td>31.63</td>
<td>34.38</td>
</tr>
</tbody>
</table>

**2019-20 Data:**
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### Oral Language
#### Percentage of Students at Each Performance Level for All Students

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>Level 4</th>
<th>Level 3</th>
<th>Level 2</th>
<th>Level 1</th>
<th>Total Number of Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>K</td>
<td>50.00</td>
<td>21.43</td>
<td>23.08</td>
<td>*</td>
<td>57.14</td>
</tr>
<tr>
<td>1</td>
<td>73.33</td>
<td>47.83</td>
<td>*</td>
<td>*</td>
<td>34.78</td>
</tr>
<tr>
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<td>50.00</td>
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<td>35.71</td>
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<td>*</td>
<td>53.85</td>
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<td>30.77</td>
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<tr>
<td>6</td>
<td>*</td>
<td>*</td>
<td>33.33</td>
<td>*</td>
<td>*</td>
</tr>
<tr>
<td>All Grades</td>
<td>48.98</td>
<td>44.79</td>
<td>43.82</td>
<td>34.69</td>
<td>34.38</td>
</tr>
</tbody>
</table>

**2019-20 Data:**
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### Written Language
#### Percentage of Students at Each Performance Level for All Students

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>Level 4</th>
<th>Level 3</th>
<th>Level 2</th>
<th>Level 1</th>
<th>Total Number of Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>K</td>
<td>46.15</td>
<td>42.86</td>
<td>30.77</td>
<td>*</td>
<td>21.43</td>
</tr>
<tr>
<td>1</td>
<td>*</td>
<td>17.39</td>
<td>*</td>
<td>*</td>
<td>39.13</td>
</tr>
<tr>
<td>2</td>
<td>*</td>
<td>28.57</td>
<td>12.50</td>
<td>*</td>
<td>42.86</td>
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<td>*</td>
<td>5.00</td>
<td>*</td>
<td>*</td>
</tr>
<tr>
<td>4</td>
<td>*</td>
<td>18.75</td>
<td>0.00</td>
<td>*</td>
<td>37.50</td>
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<td>*</td>
<td>46.15</td>
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<td>*</td>
<td>*</td>
<td>0.00</td>
<td>*</td>
<td>*</td>
</tr>
<tr>
<td>All Grades</td>
<td>38.78</td>
<td>28.13</td>
<td>11.24</td>
<td>27.55</td>
<td>33.33</td>
</tr>
</tbody>
</table>

**2019-20 Data:**
Executive Order N-30-20 was issued which waived the assessment, accountability, and reporting requirements for the 2019-2020 school year, thus no data is available to report for this year.
## Listening Domain
### Percentage of Students by Domain Performance Level for All Students

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>Well Developed</th>
<th>Somewhat/Moderately</th>
<th>Beginning</th>
<th>Total Number of Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>K</td>
<td>65.38%</td>
<td>21.43%</td>
<td>30.77%</td>
<td>*</td>
</tr>
<tr>
<td>1</td>
<td>73.33%</td>
<td>60.87%</td>
<td>*</td>
<td>*</td>
</tr>
<tr>
<td>2</td>
<td>*</td>
<td>42.86%</td>
<td>31.25%</td>
<td>*</td>
</tr>
<tr>
<td>3</td>
<td>*</td>
<td>*</td>
<td>55.00%</td>
<td>*</td>
</tr>
<tr>
<td>4</td>
<td>*</td>
<td>43.75%</td>
<td>9.09%</td>
<td>*</td>
</tr>
<tr>
<td>5</td>
<td>*</td>
<td>30.77%</td>
<td>*</td>
<td>*</td>
</tr>
<tr>
<td>6</td>
<td>*</td>
<td>*</td>
<td>0.00%</td>
<td>*</td>
</tr>
<tr>
<td>All Grades</td>
<td>54.08%</td>
<td>39.58%</td>
<td>32.58%</td>
<td>37.76%</td>
</tr>
</tbody>
</table>

**2019-20 Data:**
Executive Order N-30-20 was issued which waived the assessment, accountability, and reporting requirements for the 2019-2020 school year, thus no data is available to report for this year.

## Speaking Domain
### Percentage of Students by Domain Performance Level for All Students

<table>
<thead>
<tr>
<th>Grade Level</th>
<th>Well Developed</th>
<th>Somewhat/Moderately</th>
<th>Beginning</th>
<th>Total Number of Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>K</td>
<td>46.15%</td>
<td>35.71%</td>
<td>15.38%</td>
<td>42.31%</td>
</tr>
<tr>
<td>1</td>
<td>*</td>
<td>26.09%</td>
<td>*</td>
<td>*</td>
</tr>
<tr>
<td>2</td>
<td>78.57%</td>
<td>50.00%</td>
<td>40.00%</td>
<td>*</td>
</tr>
<tr>
<td>3</td>
<td>*</td>
<td>*</td>
<td>50.00%</td>
<td>*</td>
</tr>
<tr>
<td>4</td>
<td>*</td>
<td>56.25%</td>
<td>54.55%</td>
<td>*</td>
</tr>
<tr>
<td>5</td>
<td>*</td>
<td>76.92%</td>
<td>*</td>
<td>*</td>
</tr>
<tr>
<td>6</td>
<td>*</td>
<td>*</td>
<td>50.00%</td>
<td>*</td>
</tr>
<tr>
<td>All Grades</td>
<td>50.00%</td>
<td>44.79%</td>
<td>44.32%</td>
<td>40.82%</td>
</tr>
</tbody>
</table>

**2019-20 Data:**
Executive Order N-30-20 was issued which waived the assessment, accountability, and reporting requirements for the 2019-2020 school year, thus no data is available to report for this year.
2019-20 Data:
Executive Order N-30-20 was issued which waived the assessment, accountability, and reporting requirements for the 2019-2020 school year, thus no data is available to report for this year.

The conclusions based on this data

1. 61% of students had an overall score of 3 or 4 during the 20-21 reporting period. This is a 10% decrease from the previous reporting period. Additional conclusions will be drawn when ELPAC results become available.

2. Overall, the Listening and Oral Language domains were relative strengths during the 20-21 reporting period. Additional conclusions will be drawn when ELPAC results become available.

3. Overall, the Reading domain was the relative weakness during the 20-21 reporting period. Additional conclusions will be drawn when ELPAC results become available.
2021-22 Annual Review

Goal Subject
Academic Excellence

LEA/LCAP Goal
LCAP Goal #1 - Achieve
We will increase achievement for all of our students while decreasing performance gaps and educational inequities.
LCAP Goal #3 - Equip
We will equip our students with the tools necessary to realize their fullest potential.

Goal 1
We will ensure high-quality teaching and learning that is standards-aligned and results in mastery for each and every student.

Annual Review
SPSA Year Reviewed: 2021-22

Respond to the following prompts relative to this goal. If the school is in the first year of implementing the goal, an analysis is not required and this section may be deleted.

ANALYSIS
Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

Strategies for Goal 1 were implemented fully. While we do not yet have SBAC scores, iReady data shows academic growth and achievement from the beginning of the school year to now.

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

In addition to full implementation, upper grade students benefited from Reading Intervention provided weekly by a volunteer who is a credentialed teacher. There were no major differences between budgeted expenditures and what was actually spent to meet the articulated goal.

Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.

The academic goal for the upcoming SPSA year will be split into two goals; Goal 1 will be ELA and Goal 2 will be math. This will allow us to more clearly define actions and services, rather than putting them altogether. We plan to maintain the current level of support in all grades, including continued funding of a Reading Specialist to provide Reading Intervention.
2021-22 Annual Review

Goal Subject
Closing the Achievement Gap

LEA/LCAP Goal
LCAP Goal #1 - Achieve
We will increase achievement for all of our students while decreasing performance gaps and educational inequities.

Goal 2
As a school committed to high levels of learning and achievement for all students, we will remain focused on the underperforming student groups and put systems and supports in place to ensure their success.

Annual Review
SPSA Year Reviewed: 2021-22
Respond to the following prompts relative to this goal. If the school is in the first year of implementing the goal, an analysis is not required and this section may be deleted.

ANALYSIS
Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

All strategies for Goal 2 were implemented fully.

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

There were no major differences between the intended implementation and or the budgeted expenditures.

Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.

Goal 2 currently is focused on achievement gaps for identified subgroups. Rather than separate these from the academic areas that they are connected to, each subgroup’s data will be included under their respective academic areas in Goals 1 and 2 moving forward. Actions and services to address these needs will be identified to align to those academic areas.
2021-22 Annual Review

Goal Subject
Student Wellness

LEA/LCAP Goal
LCAP Goal #2 Engage
We will engage our students and the learning community in order to provide the skills and supports necessary for social, emotional, and physical well-being.

Goal 3
We are committed to establishing a climate of respect, connectedness, and safety for our students.

Annual Review
SPSA Year Reviewed: 2021-22
Respond to the following prompts relative to this goal. If the school is in the first year of implementing the goal, an analysis is not required and this section may be deleted.

ANALYSIS
Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

Many of the attendance strategies were implemented fully. However, the therapy dog who has been meeting with chronically absent students (resulting in significant increases in attendance for participating students) passed away and we have not yet found a replacement. The Student Supports Probation Officer position was eliminated. Additionally, we were not able to hire a bilingual social worker.

Many Restorative Practices were tried and implemented to various degrees. However, it became apparent that some certificated and classified staff need ongoing professional development to gain a deeper understanding of how Restorative Practices fit into a system that includes Positive Behavior Interventions paired with Progressive Discipline. World of Work Curriculum was not implemented consistently. We were not able to train student leaders this year as we have in the past.

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

There were no major differences between the budgeted expenditures and what was actually spent to meet the articulated goals. The major differences in implementation were results of lack of human (or animal) resources. Additionally, we discovered the need for staff to have more time to learn about, practice, and understand some of the principles involved.
Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.

Goal 3 will focus on connectedness to school. It will be measured through reducing chronic absenteeism amongst our students. Due to the effects of the COVID-19 pandemic, we have removed attendance percentage as a monitoring measurement in our SPSA. Next year, we hope to resume student-leader training through City Hope or another organization. We also hope to connect with another therapy dog. Additionally, we will continue to work towards hiring more bilingual staff to help build connectedness to school for all families.
Goal Subject
Parent/Community Engagement

LEA/LCAP Goal
LCAP Goal #2 Engage
We will engage our students and the learning community in order to provide the skills and supports necessary for social, emotional, and physical well-being.

Goal 4
Establish meaningful partnerships with our parents to promote student success.

Annual Review
SPSA Year Reviewed: 2021-22
Respond to the following prompts relative to this goal. If the school is in the first year of implementing the goal, an analysis is not required and this section may be deleted.

ANALYSIS
Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

Most strategies outlined were implemented fully. At the beginning of the year COVID restrictions and gathering requirements prevented us from holding big community events as planned. We were able to hold a few community events during the third trimester of the school year. Parent University classes were offered virtually and were well attended.

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

There were no major differences between the intended implementation and/or the budget expenditures.

Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.

Goal 4 focuses on culture/climate at the school and will be measured both by student and parent surveys, and through student suspension data.
2022-23 Goals, Strategies, & Proposed Expenditures

Complete a copy of the following table for each of the school’s goals. Duplicate the table as needed.

**Goal Subject**
- English Language Arts

**LEA/LCAP Goal**

Goal 1 - ACHIEVE - We will increase achievement for all of our students while decreasing performance gaps and educational inequities. (State Priority 4-Pupil Achievement, 8-Other Pupil Outcomes), LCAP Goal 3 - EQUIP We will equip our students with the tools necessary to realize their fullest potential.

**Goal 1**

**Statewide Assessments:**

The percentage of all students in Grades 3-6 meeting standard on SBAC (ELA) will increase from xx to xx (minimum of 3% increase).

The percentage of English Learners in Grades 3-6 meeting standard on SBAC (ELA) will increase from xx to xx (minimum of 8% increase).

The percentage of socioeconomically disadvantaged students in Grades 3-6 meeting standard on SBAC (ELA) will increase from xx to xx (minimum of 8% increase).

The percentage of students with disabilities in Grades 3-6 meeting standard on SBAC (ELA) will increase from xx to xx (minimum of 8% increase).

**Local Assessments:**

The percentage of all students in Grades K-6 scoring at or above grade level on i-Ready (ELA) will increase from 49% to 53% (minimum of 3% increase).

The percentage of English Learners in Grades K-6 scoring at or above grade level on i-Ready (ELA) will increase from 25% to 33% (minimum of 8% increase).

The percentage of socioeconomically disadvantaged students in Grades K-6 scoring at or above grade level on i-Ready (ELA) will increase from 46% to 54% (minimum of 8% increase).

The percentage of students with disabilities in Grades K-6 scoring at or above grade level on i-Ready (ELA) will increase from 17% to 25% (minimum of 8% increase).

**Identified Need**

Students in all grades (including target groups) will demonstrate increased proficiency on state and district assessments.

**Annual Measurable Outcomes**
## Metric/Indicator

**SBAC ELA Assessment - % of students meeting standard (Grades 3-6)**

<table>
<thead>
<tr>
<th>Baseline/Actual Outcome</th>
<th>Expected Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>ALL students, Grades 3-6 - XX%</td>
<td>ALL students, Grades 3-6 - XX%</td>
</tr>
<tr>
<td>English Learners, Grades 3-6 - XX%</td>
<td>English Learners, Grades 3-6 - XX%</td>
</tr>
<tr>
<td>Socioeconomically Disadvantaged Students, Grades 3-6 - XX%</td>
<td>Socioeconomically Disadvantaged Students, Grades 3-6 - XX%</td>
</tr>
<tr>
<td>Students with Disabilities, Grades 3-6 - XX%</td>
<td>Students with Disabilities, Grades 3-6 - XX%</td>
</tr>
</tbody>
</table>

**i-Ready ELA Assessment - % of students at or above grade level (All grades)**

<table>
<thead>
<tr>
<th>Baseline/Actual Outcome</th>
<th>Expected Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Based on April 2022 iReady Data</td>
<td>ALL students - 55%</td>
</tr>
<tr>
<td>ALL students - 49%</td>
<td>English Learners - 33%</td>
</tr>
<tr>
<td>English Learners - 25%</td>
<td>Socioeconomically Disadvantaged Students - 54%</td>
</tr>
<tr>
<td>Socioeconomically Disadvantaged Students - 46%</td>
<td>Students with Disabilities - 25%</td>
</tr>
<tr>
<td>Students with Disabilities - 17%</td>
<td></td>
</tr>
</tbody>
</table>

Complete a copy of the Strategy/Activity table for each of the school’s strategies/activities. Duplicate the table, including Proposed Expenditures, as needed.

**Strategy/Activity 1**

**Students to be Served by this Strategy/Activity**

(Identify either All Students or one or more specific student groups)

<table>
<thead>
<tr>
<th>All Students</th>
</tr>
</thead>
</table>

**Strategy/Activity**

**Professional Learning Communities (PLCs)**

We will develop strong PLCs. Our PLC is a group of educators that meet regularly, share expertise, and work collaboratively to improve teaching and learning and the overall achievement of all students.

- Staff meetings, Site Learning Days, and grade-level meetings will be used to develop strong PLCs based on the collective responsibility all members of the PLC share for the achievement of all students and to increase effective instruction in each and every classroom.
- PLCs will focus on becoming more effective at delivering LMSV Essential Standards-aligned ELA curriculum and instruction to each and every student.
- Staff will deepen understanding of effective use of assessment data through collective inquiry to drive instruction, re-teaching, and intervention.
• IDS Teacher will support PLCs in their analysis, interpretation, and use of iReady and LMSV District benchmark data to inform instruction.
• We will continue our Educational Equity work as led by our Leadership and Equity Team and in conjunction with our district’s vision for equity.

Proposed Expenditures for this Strategy/Activity
List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

<table>
<thead>
<tr>
<th>Amount(s)</th>
<th>Source(s)</th>
</tr>
</thead>
</table>

**Strategy/Activity 2**

**Students to be Served by this Strategy/Activity**
(Identify either All Students or one or more specific student groups)

| All students |

**Strategy/Activity**

5 Dimensions of Teaching and Learning Instructional Framework (5D)
We will utilize 5D to develop a common language and shared vision for high-quality instruction

- Establish a shared understanding and common language for high quality teaching and learning using the Framework for the Five Dimensions of High Quality Teaching and Learning (5Ds).
- Classroom walk-throughs to observe, analyze, and calibrate evidence of high quality teaching and learning.

Proposed Expenditures for this Strategy/Activity
List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

<table>
<thead>
<tr>
<th>Amount(s)</th>
<th>Source(s)</th>
</tr>
</thead>
</table>

**Strategy/Activity 3**

**Students to be Served by this Strategy/Activity**
(Identify either All Students or one or more specific student groups)

| All Students |

**Strategy/Activity**

ELA Essential Standards Alignment
Teachers will focus on aligning ELA curriculum, instructional practice, and assessment with LMSV’s Essential ELA Standards.

- Teachers will use District developed resources to inform instructional decisions around assessment design and best instructional practice in alignment with LMSV’s Essential ELA Standards.
- Staff meetings, Site Learning Days, grade-level meetings, and release days will be used to support teachers in deepening their understanding of ELA Essential Standards.
Grade-level teams will use standards to identify targets, determine formative assessments, and plan instruction.

**Proposed Expenditures for this Strategy/Activity**

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

<table>
<thead>
<tr>
<th>Amount(s)</th>
<th>Source(s)</th>
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</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Strategy/Activity 4**

**Students to be Served by this Strategy/Activity**

(Identify either All Students or one or more specific student groups)

All Students

**Strategy/Activity**

**Differentiated Instruction and Interventions**

We will implement a school-wide system of differentiated ELA instruction and interventions to meet the needs of all students.

- Grade-level teams will receive release time throughout the year for the express purpose of analyzing common formative assessments together, using what they learn from the data to plan for effective differentiated ELA instruction and intervention.
- Grade-level teams will engage in lesson reflection and use of formative assessment data to monitor student progress and to plan re-teaching and intervention to ensure mastery of ELA essential standards.
- Grade-level teams will plan and implement Tier 2 interventions for students not mastering essential ELA standards.
- All K-3 students will participate in daily small group reading instruction. Students in grades 4-6 reading at or above grade level will meet with the teacher two (2) times a week at minimum. Students in grades 4-6 reading below grade level will meet with teacher for small reading group daily. Progress will be monitored using Literably and iReady.
- All K-6 students will participate in their iReady personalized learning pathway for reading a minimum of 45 minutes per week.
- Teachers will administer 3 iReady Diagnostic assessments over the course of the school year.
- Teachers will utilize strategies and resources, including those from the ELA toolkit, to ensure centers and/or independent work during small-group reading rotations is rigorous, standards-aligned, and appropriately differentiated to ensure meaningful engagement.
- SBAC, iReady, and District benchmark data will be analyzed by the IDS Teacher and grade-level teams in cooperation with Intervention Teachers to determine placement in intervention groups with initial placement made in August of the new school year and reviewed after each program benchmark assessment.
- Teachers will be trained on how to use iReady's Instructional Groupings based on Diagnostic Results as well as the Tools for Instruction that are provided for each grouping.
- Teachers will utilize iReady Tools for Instruction when appropriate for differentiation and interventions.
- A Reading Specialist will be hired to provide reading intervention.
**Strategy/Activity 5**

**Students to be Served by this Strategy/Activity**

(Identify either All Students or one or more specific student groups)

<table>
<thead>
<tr>
<th>Amount(s)</th>
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</tr>
</thead>
<tbody>
<tr>
<td>94,117</td>
<td>Title I 1000-1999: Certificated Personnel Salaries 70% Reading Specialist</td>
</tr>
</tbody>
</table>

**Strategy/Activity**

Integrated and Designated English Language Development (ELD)

We will ensure strong Integrated and Designated English Language Development (ELD) for all English Learners (ELs).

- Students will be clustered by overall EL Proficiency level for designated ELD instruction in August of the new school year.
- English Learners will receive a minimum of 30 minutes of effective designated ELD daily, including increasing student talk during designated ELD and using routines, frames, and sentence starters to promote fluency and academic discourse.
- Staff meetings and/or site learning days will be used to support consistent and effective implementation of integrated and designated ELD.
- Teachers will implement integrated ELD through scaffolding strategies for content area, subject matter access, and discipline-specific language development.
- Teachers will increase use of structured routines and frames to promote collaborative conversations and academic talk across the curriculum.

We will monitor English Learner progress and provide timely and systematic intervention.

- In addition to 30 minutes per day of Designated ELD, English Learners with an ELPAC performance level of 1 or 2 will have access to Wonders Adaptive Learning for English Learners.
- Plans will be used to monitor English Learner progress. Students not making adequate progress will receive intervention.
Strategy/Activity

Specialized Academic Instruction (SAI)

We will continue to develop a comprehensive service model to meet the needs of our students with disabilities through Specialized Academic Instruction (SAI)

- SAI teachers will ensure that students receive appropriate services and utilize instructional materials targeted to meet individual student needs.
- SAI and General Education teachers will meet regularly to review student progress and plan instruction.
- SBAC, iReady, and District benchmark data will be analyzed by grade-level teams, administration, and intervention teachers to determine placement in intensive intervention program (WonderWorks, Flex, Read Well, etc.)
- Students with IEPs who are reading below grade level will receive daily targeted reading instruction in small groups to address their assessed needs (fluency, decoding, comprehension).

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)  Source(s)
2022-23 Goals, Strategies, & Proposed Expenditures

Complete a copy of the following table for each of the school’s goals. Duplicate the table as needed.

**Goal Subject**

| Math |

**LEA/LCAP Goal**

Goal 1 - ACHIEVE - We will increase achievement for all of our students while decreasing performance gaps and educational inequities. (State Priority 4-Pupil Achievement, 8-Other Pupil Outcomes), LCAP Goal 3 - EQUIP

We will equip our students with the tools necessary to realize their fullest potential.

**Goal 2**

**Statewide Assessments:**

The percentage of all students in Grades 3-6 meeting standard on SBAC (Math) will increase from xx to xx (minimum of 3% increase).

The percentage of English Learners in Grades 3-6 meeting standard on SBAC (Math) will increase from xx to xx (minimum of 8% increase).

The percentage of socioeconomically disadvantaged students in Grades 3-6 meeting standard on SBAC (Math) will increase from xx to xx (minimum of 8% increase).

The percentage of students with disabilities in Grades 3-6 meeting standard on SBAC (Math) will increase from xx to xx (minimum of 8% increase).

**Local Assessments:**

The percentage of all students in Grades K-6 scoring at or above grade level on i-Ready (Math) will increase from 38% to 44% (minimum of 3% increase).

The percentage of English Learners in Grades K-6 scoring at or above grade level on i-Ready (Math) will increase from 21% to 29% (minimum of 8% increase).

The percentage of socioeconomically disadvantaged students in Grades K-6 scoring at or above grade level on i-Ready (Math) will increase from 34% to 44% (minimum of 8% increase).

The percentage of students with disabilities in Grades K-6 scoring at or above grade level on i-Ready (Math) will increase from 16% to 24% (minimum of 8% increase).

**Identified Need**

Students in all grades (including target groups) will demonstrate increased proficiency on state and district assessments.

**Annual Measurable Outcomes**
<table>
<thead>
<tr>
<th>Metric/Indicator</th>
<th>Baseline/Actual Outcome</th>
<th>Expected Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>SBAC Math Assessment - % of students meeting standard (Grades 3-6)</td>
<td>ALL students, Grades 3-6 - XX%</td>
<td>ALL students, Grades 3-6 - XX%</td>
</tr>
<tr>
<td></td>
<td>English Learners, Grades 3-6 - XX%</td>
<td>English Learners, Grades 3-6 - XX%</td>
</tr>
<tr>
<td></td>
<td>Socioeconomically Disadvantaged Students, Grades 3-6 - XX%</td>
<td>Socioeconomically Disadvantaged Students, Grades 3-6 - XX%</td>
</tr>
<tr>
<td></td>
<td>Students with Disabilities, Grades 3-6 - XX%</td>
<td>Students with Disabilities, Grades 3-6 - XX%</td>
</tr>
<tr>
<td>i-Ready Math Assessment - % of students at or above grade level (All grades)</td>
<td>Based on April 2022 iReady Data</td>
<td>ALL students - 44%</td>
</tr>
<tr>
<td></td>
<td>ALL students - 38%</td>
<td>English Learners - 29%</td>
</tr>
<tr>
<td></td>
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<td></td>
<td>Socioeconomically Disadvantaged Students - 34%</td>
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</tr>
<tr>
<td></td>
<td>Students with Disabilities - 16%</td>
<td></td>
</tr>
</tbody>
</table>

Complete a copy of the Strategy/Activity table for each of the school’s strategies/activities. Duplicate the table, including Proposed Expenditures, as needed.

**Strategy/Activity 1**

**Students to be Served by this Strategy/Activity**
(Identify either All Students or one or more specific student groups)

All Students

Strategy/Activity

Professional Learning Communities (PLCs)
We will develop strong PLCs. Our PLC is a group of educators that meet regularly, share expertise, and work collaboratively to improve teaching and learning and the overall achievement of all students.

- Staff meetings, Site Learning Days, and grade-level meetings will be used to develop strong PLCs based on the collective responsibility all members of the PLC share for the achievement of all students and to increase effective instruction in each and every classroom.
- PLCs will focus on becoming more effective at delivering LMSV Essential Standards-aligned Math curriculum and instruction to each and every student.
- Staff will deepen understanding of effective use of assessment data through collective inquiry to drive instruction, re-teaching, and intervention.
• IDS Teacher will support PLCs in their analysis, interpretation, and use of iReady and LMSV District benchmark data to inform instruction.
• We will strive to engage substitute teachers to provide release time for grade level teams to meet to analyze and review achievement data throughout the year.

Proposed Expenditures for this Strategy/Activity
List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)                        Source(s)

Strategy/Activity 2
Students to be Served by this Strategy/Activity
(Identify either All Students or one or more specific student groups)

All students

Strategy/Activity
5 Dimensions of Teaching and Learning Instructional Framework (5D)
We will utilize 5D to develop a common language and shared vision for high-quality instruction
• Establish a shared understanding and common language for high quality teaching and learning using the Framework for the Five Dimensions of High Quality Teaching and Learning (5Ds).
• Classroom walk-throughs to observe, analyze, and calibrate evidence of high quality teaching and learning.

Proposed Expenditures for this Strategy/Activity
List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)                        Source(s)

Strategy/Activity 3
Students to be Served by this Strategy/Activity
(Identify either All Students or one or more specific student groups)

All students

Strategy/Activity
Math Essential Standards Alignment
Teachers will focus on aligning Math curriculum, instructional practice, and assessment with LMSV's Essential Math Standards.
• Teachers will use District developed resources to inform instructional decisions around assessment design and best instructional practice in alignment with LMSV's Essential Math Standards.
• Staff meetings, Site Learning Days, grade-level meetings, and release days will be used to support teachers in deepening their understanding of Math Essential Standards.
Grade-level teams will use standards to identify targets, determine formative assessments, and plan instruction.

Proposed Expenditures for this Strategy/Activity
List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

<table>
<thead>
<tr>
<th>Amount(s)</th>
<th>Source(s)</th>
</tr>
</thead>
</table>

**Strategy/Activity 4**

**Students to be Served by this Strategy/Activity**
(Identify either All Students or one or more specific student groups)

All Students

**Strategy/Activity**

Differentiated Instruction and Interventions
We will implement a school-wide system of differentiated Math instruction and interventions to meet the needs of all students.

- Grade-level teams will receive release time throughout the year for the express purpose of analyzing common formative assessments together, using what they learn from the data to plan for effective differentiated Math instruction and intervention.
- Grade-level teams will engage in lesson reflection and use of formative assessment data to monitor student progress and to plan re-teaching and intervention to ensure mastery of Math essential standards.
- Grade-level teams will plan and implement Tier 2 interventions for students not mastering essential Math standards.
- All K-6 students will participate in their iReady personalized learning pathway for math a minimum of 45 minutes per week.
- Teachers will administer 3 iReady Math Diagnostic assessments over the course of the school year.
- Teachers will be trained on how to use iReady's Instructional Groupings based on Diagnostic Results as well as the Tools for Instruction that are provided for each grouping.
- Teachers will utilize iReady Tools for Instruction when appropriate for differentiation and interventions.

Proposed Expenditures for this Strategy/Activity
List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

<table>
<thead>
<tr>
<th>Amount(s)</th>
<th>Source(s)</th>
</tr>
</thead>
</table>

**Strategy/Activity 5**

**Students to be Served by this Strategy/Activity**
(Identify either All Students or one or more specific student groups)

English Learners
策略/活动

综合和指定英语语言发展 (ELD)
我们将确保所有英语学习者 (ELs) 收到综合和指定英语语言发展 (ELD) 的强项。
- 学生将根据总体 EL 熟练度级别在新学年开始时进行分组为指定 ELD 指导。
- 通过分组并/或现场学习日将使用支持一致和有效实施综合和指定 ELD 的工作人员会议。
- 教师将通过为数学和数学具体语言发展实施综合 ELD 支持策略。
- 教师将增加使用结构化程序和框架来促进合作对话和学术讨论在数学中的推广。

计划支出

列出计划支出的金额及其资金来源。指定资金来源使用以下一种或多种：LCFF、联邦（如果联邦识别适用的标题和部分），其他州，和/或本地。

金额

来源

策略/活动 6

学生将通过本策略/活动被服务

（识别所有学生或一个或多个特定学生群体）

学生与残疾

策略/活动

专长学术教育 (SAI)
我们将继续发展一个综合的服务模型来满足我们的残疾学生的需求通过专长学术教育 (SAI)
- SAI 教师将确保学生收到适当的服务并利用针对个体学生需求的教材。
- SAI 和普通教育教师将定期会面以审查学生进度并计划指导。
- SBAC, iReady, 和地区基准数据将由年级小组，管理层，和干预教师分析以确定密集干预计划的放置（Number Worlds, Moby Max, Inside, 等等。）
- 学生与 IEPs 谁在数学中表现低于年级水平将每天在小组中针对他们的评估需求接受有针对性的数学指导。

计划支出

列出计划支出的金额及其资金来源。指定资金来源使用以下一种或多种：LCFF、联邦（如果联邦识别适用的标题和部分），其他州，和/或本地。

金额

来源
2022-23 Goals, Strategies, & Proposed Expenditures

Complete a copy of the following table for each of the school’s goals. Duplicate the table as needed.

**Goal Subject**
Student Engagement

**LEA/LCAP Goal**
LCAP Goal 2 - ENGAGE - We will engage our students and the learning community in order to ensure the skills and supports necessary for social, emotional, and physical well-being. (State Priority 3-Parent Involvement, 5-Pupil Engagement, 6-School Climate) LCAP Goal 3 - EQUIP - We will equip our students with the tools necessary to realize their fullest potential.

**Goal 3**
The percentage of students who are chronically absent from school will decrease by 1% each year.

**Identified Need**
Establishing a climate of respect, belonging, connectedness and safety for our students is critical to their success and their overall wellness. Consistent, supported attendance at school is the first step in ensuring student engagement.

**Annual Measurable Outcomes**

<table>
<thead>
<tr>
<th>Metric/Indicator</th>
<th>Baseline/Actual Outcome</th>
<th>Expected Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rate of Chronic Absenteeism</td>
<td>In 2021-2022, La Mesa Dale's rate of chronic absenteeism was 35.65.</td>
<td>In 2022-2023, La Mesa Dale will reduce its rate of chronic absenteeism by 5% to 30.65%.</td>
</tr>
</tbody>
</table>

Complete a copy of the Strategy/Activity table for each of the school’s strategies/activities. Duplicate the table, including Proposed Expenditures, as needed.

**Strategy/Activity 1**

**Students to be Served by this Strategy/Activity**
(Identify either All Students or one or more specific student groups)

All Students

**Strategy/Activity**

**Attendance**
- Engage students and parents with a warm and welcoming school environment that emphasizes building relationships with families and students and stresses the importance of every day attendance.
- Monitor attendance and respond in a tiered approach to intervene (ie. Tiers for students missing 5-9%, students missing 10-19%, students missing 20%+)
- Provide personalized early, caring and constructive outreach to families already missing schools. Identify barriers to attendance and work to remove barriers.
- Systematically contact and work with parents of chronically absent students, providing incentives for improvement.
- Consult with parent groups (ELAC, SSC, PTA) to gain insight and ideas for improving attendance.
- Connect with local community agencies such as City Hope to provide social/emotional support for chronically absent students.
- Utilize community resources like La Mesa Community Kids Foundation, La Mesa Spring Valley Education Foundation, and City Hope to ensure families have basic needs met.
- Connect families with before/after school care if this will possibly improve attendance (Boys & Girls Clubs, Extended School Services)
- Safety Patrol before and after school daily to ensure students have safe routes to get to school
- The coveted position of Safety Patrol will be available only to students who have consistent attendance.
- Run Club for the family before school provides an opportunity for students (and parents) to exercise and build relationships before school. Participating students are early to school, and therefore not marked tardy.

**Proposed Expenditures for this Strategy/Activity**
List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

<table>
<thead>
<tr>
<th>Amount(s)</th>
<th>Source(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### 2022-23 Goals, Strategies, & Proposed Expenditures

Complete a copy of the following table for each of the school’s goals. Duplicate the table as needed.

#### Goal Subject

| School Climate & Culture |

#### LEA/LCAP Goal

LCAP Goal 2 - ENGAGE - We will engage our students and the learning community in order to ensure the skills and supports necessary for social, emotional, and physical well-being. (State Priority 3-Parent Involvement, 5-Pupil Engagement, 6-School Climate) LCAP Goal 3 - EQUIP - We will equip our students with the tools necessary to realize their fullest potential.

#### Goal 4

Student survey results will demonstrate an increase in the students who respond positively in each of these five domains:
- Culture/Climate
- Growth Mindset
- Self-Management
- Self-Efficacy
- Social Awareness

Parent survey results will demonstrate an increase of parents who respond positively in these areas:
- Support for Academic Learning
- Sense of Community
- Sense of Safety

The number of students suspended will decrease from 3.7% to 3.2%

#### Identified Need

Establishing a climate of respect, belonging, connectedness and safety for our students is critical to their success and their overall wellness. We are committed to prioritizing our students’ social-emotional and mental health as well as their academic success.

#### Annual Measurable Outcomes

<table>
<thead>
<tr>
<th>Metric/Indicator</th>
<th>Baseline/Actual Outcome</th>
<th>Expected Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>SEL Student Survey Results (4th, 5th, 6th, 7th, 8th grade)</td>
<td>The percentage of students who responded favorably in the domains listed below in Spring of 2022 are as follows (increase from Fall of 2021): Culture/Climate - 83% (+3.6%) Growth Mindset - 80% (+7.6%) Self-Management- 83% (+13.4%) Self-Efficacy- 70% (+8.8%)</td>
<td>The percentage of students who respond favorably will increase to the following percentages in each domain: Culture/Climate - 86% Growth Mindset - 83% Self-Management- 86% Self-Efficacy- 75% Social Awareness- 80%</td>
</tr>
<tr>
<td>Metric/Indicator</td>
<td>Baseline/Actual Outcome</td>
<td>Expected Outcome</td>
</tr>
<tr>
<td>------------------</td>
<td>-------------------------</td>
<td>------------------</td>
</tr>
<tr>
<td>Social Awareness</td>
<td>77% (+8.7%)</td>
<td></td>
</tr>
<tr>
<td>Annual Parent Survey Results</td>
<td>The percentage of parents who responded favorably in the domains listed below are as follows:</td>
<td>The percentage of parents who respond favorably will increase to the following percentages in each domain:</td>
</tr>
<tr>
<td>Support for Academic Learning</td>
<td>90%</td>
<td>Support for Academic Learning</td>
</tr>
<tr>
<td>Sense of Community</td>
<td>90%</td>
<td>Sense of Community</td>
</tr>
<tr>
<td>Sense of Safety</td>
<td>82%</td>
<td>Sense of Safety</td>
</tr>
<tr>
<td>Suspension Data</td>
<td>The suspension rate for La Mesa Dale for the 2021-2022 school year is 3.7%</td>
<td>The percentage of students suspended will decrease to 3.2%</td>
</tr>
</tbody>
</table>

Complete a copy of the Strategy/Activity table for each of the school’s strategies/activities. Duplicate the table, including Proposed Expenditures, as needed.

**Strategy/Activity 1**

**Students to be Served by this Strategy/Activity**

(Identify either All Students or one or more specific student groups)

| All Students |

**Strategy/Activity**

**Culture and Climate**

Our campus is welcoming and beautiful to look at - full of fun murals and paintings designed by parents and local community college students.

We regularly celebrate students and their accomplishments and demonstration of strong character during our daily school-wide broadcast, our weekly school-wide Peace Square, at monthly awards assemblies, and with positive phone calls home.

We expect all La Mesa Dale Lions to make choices that are Safe, Respectful, Responsible, and Healthy. We review our school-wide expectations during daily school-wide broadcasts and during assemblies that are held at the beginning of the school year and upon return from each 2-week break.

La Mesa Dale’s students and staff focus on a school culture of caring and collaboration. ASB student-leaders lead the school in spirit days, The Great Kindness Challenge, and other endeavors that serve students, the school, and our community.

School-wide assemblies are used to promote school spirit and a sense of belonging, connectedness, and self-efficacy.
Teachers begin the school year by helping students build relationships with one another as these relationships are key to success over the course of the school year. Teachers regularly provide students with opportunities to collaborate and work together, building important social skills and social awareness alongside the essential academic skills. Teachers regularly use Harmony Social Emotional Learning Curriculum. Harmony SEL units include the following topics: Being My Best Self; Valuing Each Other; Communicating with Each Other; Learning From Others; Supporting Our Community. These lessons allow students to improve their emotional intelligence and provide increased opportunities to develop respect, connectedness, and a sense of belonging. While ClassDojo is used to facilitate connectedness between the home and the school, it also includes features that allow teachers to encourage students for any skill or value — whether it's working hard, being kind, helping others or something else. Class Dojo additionally includes Big Idea Lessons that teachers use with their classes throughout the year for both instruction and review. There are multiple lessons on each of the following topics: Growth Mindset, Perseverance, Empathy, and Respect. Additionally, we will continue to provide character education and anti-bullying education.

Parents are welcome at La Mesa Dale as partners in their child's education. We work collaboratively with families to ensure their students' physical, emotional, and educational needs are being met in a way that ensures every student's success.

Our school social worker is key in training teachers on SEL curriculum. Additionally, she offers additional Second Step Lessons to classes or small groups as needed to supplement the SEL instruction provided by the classroom teacher.

Ongoing professional development is offered for SEL Curriculum.

**Proposed Expenditures for this Strategy/Activity**

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

<table>
<thead>
<tr>
<th>Amount(s)</th>
<th>Source(s)</th>
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<tbody>
<tr>
<td>37,178</td>
<td>Title I</td>
</tr>
<tr>
<td></td>
<td>1000-1999: Certificated Personnel Salaries</td>
</tr>
<tr>
<td></td>
<td>Social Worker 40%</td>
</tr>
</tbody>
</table>

**Strategy/Activity 2**

**Students to be Served by this Strategy/Activity**

(Identify either All Students or one or more specific student groups)

All Families

**Strategy/Activity**

Parent - Community Engagement and Support

To ensure our parents are partners, parent education and training will be offered:

- Hold a variety of parent events establishing relationships with school staff.
- Work with District staff to provide training for ELAC and SSC.
- Work with District staff to determine and implement best practices in parent education.
• Place parent education on agendas for SSC, PTA, and ELAC meeting dates in early Fall of the new school year.
• Work with ELAC and SSC to create a needs assessment and survey parents to elicit input on parent education topics, time, place, and method of presentation.

We will communicate with parents regularly about student progress and school activities.

Provide translation and interpreters at parent workshops and translation of written materials when indicated.

We will host family curricular nights: Family Math Night, Family Reading Night, Family Science Night, etc.

To promote community engagement we will:
• Establish, maintain, and utilize website updates, Twitter feed, and other social media platforms to foster communication with parents and families specifically, and the community at large.
• Strive to have SSC, ELAC, and PTA membership that reflects school demographic proportions.
• Integrate culturally responsive teaching strategies into parent education endeavors through culturally relevant topics and collaboration.
• Host bi-monthly parent forums will be held alternating between morning and evenings with the principal to elicit parent input.
• Invite family members to participate in daily morning Run Club

---

**Proposed Expenditures for this Strategy/Activity**

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

<table>
<thead>
<tr>
<th>Amount(s)</th>
<th>Source(s)</th>
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<td></td>
<td>1000-1999: Certificated Personnel Salaries</td>
</tr>
<tr>
<td></td>
<td>Parent Engagement</td>
</tr>
</tbody>
</table>

**Strategy/Activity 3**

**Students to be Served by this Strategy/Activity**
(Identify either All Students or one or more specific student groups)

All Students

**Strategy/Activity**

School-Wide Behavior System

We are committed to providing a safe, supportive and positive school environment which is conducive to student learning and achievement and desires to prepare students for responsible citizenship by fostering self-discipline and personal responsibility. We believe that high expectations for student behavior, a positive school culture/climate, use of effective school and classroom management strategies, and provision of appropriate intervention and support, along with parent/guardian partnership can minimize the need for disciplinary measures that exclude
students from instruction (suspension/expulsion) as a means for correcting student misbehavior. La Mesa Dale’s Discipline Plan blends Education, Positive Behavior Interventions, Progressive Discipline, and Restorative Practices.

Education on managing big emotions and how to navigate conflicts with peers begins with our school-wide broadcast and is reinforced in the classroom. Additionally, we partner with San Diego Youth Services and other outside agencies to provide small-group instruction to support student behaviors, including 6-week sessions such as Keep Calm, Girl Talk, and Leadership Skills. Education on prosocial behaviors provides students with tools that give an alternative to misbehavior and empower students to manage themselves.

When appropriate, access interventions provided through the district: Mending Matters, McCallister

Our school social worker is key in facilitating restorative conversations and mediation between individuals in conflict and providing tools for prosocial engagement in the future.

We plan to consult with an expert from San Diego County Office of Education to review La Mesa Dale's current systems and practices for the purpose of making recommendations for improvements. We are also budgeting to purchase necessary training materials.

### Proposed Expenditures for this Strategy/Activity
List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

<table>
<thead>
<tr>
<th>Amount(s)</th>
<th>Source(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>5,000</td>
<td>Title I 5800: Professional/Consulting Services And Operating Expenditures</td>
</tr>
<tr>
<td></td>
<td>Consultant and Training Materials</td>
</tr>
</tbody>
</table>

### Strategy/Activity 4
**Students to be Served by this Strategy/Activity**
(Identify either All Students or one or more specific student groups)

<table>
<thead>
<tr>
<th>All Students</th>
</tr>
</thead>
</table>

### Strategy/Activity
**Campus Safety**
- La Mesa Dale has a teacher in charge of Health and Safety. This teacher works collaboratively with the school principal and LMSV’s Director of Safety and Risk Management to develop a Comprehensive School Safety Plan (CSSP). This plan is reviewed annually and provided to all staff. More frequent reviews are implemented as needed. CSSP is updated any time the team deems updates necessary for school safety.
- La Mesa Dale’s Senior Custodian and Principal walk the campus regularly to look for any work that needs to be done on campus to improve school safety. Work orders are submitted for all repairs that need to be made.
- La Mesa Dale has a minimum of two Campus Attendants supervising each recess/lunch area. Campus Attendants wear blue vests with yellow stripes to make it easy for students to identify them.
- School Facilities improvements (including replacement of the short fence between the playground and the parking lot) will be made as part of LMSV’s School Bond.
- Ensure there are adequate supplies like walkie-talkies available for those who need them when supervising students.
- Ensure Safety Patrol and those supervising arrival and dismissal have the materials they need to do the job safely (signs, uniforms, etc.)

**Proposed Expenditures for this Strategy/Activity**
List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

<table>
<thead>
<tr>
<th>Amount(s)</th>
<th>Source(s)</th>
</tr>
</thead>
</table>
| **Strategy/Activity 5**
**Students to be Served by this Strategy/Activity**
(Identify either All Students or one or more specific student groups)

| Disproportionately Suspended Student Groups |

Strategy/Activity
Reduced Suspensions in disproportionately suspended subgroups

Investigate and implement alternatives to students being sent out of class for negative behavior with special attention to African American and Students with Disabilities subgroups.

We plan to consult with an expert from San Diego County Office of Education to review La Mesa Dale’s current systems and practices for the purpose of making recommendations for improvements. We are also budgeting to purchase necessary training materials.

**Proposed Expenditures for this Strategy/Activity**
List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

<table>
<thead>
<tr>
<th>Amount(s)</th>
<th>Source(s)</th>
</tr>
</thead>
</table>
| **Strategy/Activity 6**
**Students to be Served by this Strategy/Activity**
(Identify either All Students or one or more specific student groups)

| Community Garden |

Strategy/Activity
Our Community Garden is a peaceful place where students and parent volunteers can work side by side to cultivate flowers, food, and relationships. The garden is open during recesses for students who want a peaceful place to spend recesses. Classes also engage in monthly hands-on
experiential lessons in the garden to classes based on Next Generation Science Standards. Our vision for La Mesa Dale’s garden is that it becomes a place where all students learn deeply and grow as individuals. We value the peace that comes from working in the garden. We want students to see where their food comes from and learn how to incorporate these foods into healthy meals they can create and serve at home.

**Proposed Expenditures for this Strategy/Activity**
List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

<table>
<thead>
<tr>
<th>Amount(s)</th>
<th>Source(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>7500</td>
<td>Title I 0001-0999: Unrestricted: Locally Defined Garden Educator</td>
</tr>
</tbody>
</table>
**Budget Summary**

Complete the table below. Schools may include additional information. Adjust the table as needed. The Budget Summary is required for schools funded through the ConApp, and/or that receive funds from the LEA for Comprehensive Support and Improvement (CSI).

**Budget Summary**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Funds Provided to the School Through the Consolidated Application</td>
<td>$145,763.02</td>
</tr>
<tr>
<td>Total Federal Funds Provided to the School from the LEA for CSI</td>
<td>$--</td>
</tr>
<tr>
<td>Total Funds Budgeted for Strategies to Meet the Goals in the SPSA</td>
<td>$145,762.76</td>
</tr>
</tbody>
</table>

**Other Federal, State, and Local Funds**

List the additional Federal programs that the school is including in the schoolwide program. Adjust the table as needed. If the school is not operating a Title I schoolwide program this section is not applicable and may be deleted.

**Federal Programs**

<table>
<thead>
<tr>
<th>Federal Programs</th>
<th>Allocation ($)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Title I</td>
<td>$143,795.00</td>
</tr>
<tr>
<td>Title I Part A: Parent Involvement</td>
<td>$1,967.76</td>
</tr>
</tbody>
</table>

Subtotal of additional federal funds included for this school: **$145,762.76**

List the State and local programs that the school is including in the schoolwide program. Duplicate the table as needed.

**State or Local Programs**

<table>
<thead>
<tr>
<th>State or Local Programs</th>
<th>Allocation ($)</th>
</tr>
</thead>
</table>

Subtotal of state or local funds included for this school: $  

Total of federal, state, and/or local funds for this school: **$145,762.76**
# Budgeted Funds and Expenditures in this Plan

The tables below are provided to help the school track expenditures as they relate to funds budgeted to the school.

## Funds Budgeted to the School by Funding Source

<table>
<thead>
<tr>
<th>Funding Source</th>
<th>Amount</th>
<th>Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Title I</td>
<td>143,795.26</td>
<td>0.26</td>
</tr>
<tr>
<td>Title I Part A: Parent Involvement</td>
<td>1,967.76</td>
<td>0.00</td>
</tr>
</tbody>
</table>

## Expenditures by Funding Source

<table>
<thead>
<tr>
<th>Funding Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Title I</td>
<td>143,795.00</td>
</tr>
<tr>
<td>Title I Part A: Parent Involvement</td>
<td>1,967.76</td>
</tr>
</tbody>
</table>

## Expenditures by Budget Reference

<table>
<thead>
<tr>
<th>Budget Reference</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0999: Unrestricted: Locally Defined</td>
<td>7,500.00</td>
</tr>
<tr>
<td>1000-1999: Certificated Personnel Salaries</td>
<td>133,262.76</td>
</tr>
<tr>
<td>5800: Professional/Consulting Services And Operating Expenditures</td>
<td>5,000.00</td>
</tr>
</tbody>
</table>

## Expenditures by Budget Reference and Funding Source

<table>
<thead>
<tr>
<th>Budget Reference</th>
<th>Funding Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>0001-0999: Unrestricted: Locally Defined</td>
<td>Title I</td>
<td>7,500.00</td>
</tr>
<tr>
<td>1000-1999: Certificated Personnel Salaries</td>
<td>Title I</td>
<td>131,295.00</td>
</tr>
<tr>
<td>5800: Professional/Consulting Services And Operating Expenditures</td>
<td>Title I</td>
<td>5,000.00</td>
</tr>
<tr>
<td>1000-1999: Certificated Personnel Salaries</td>
<td>Title I Part A: Parent Involvement</td>
<td>1,967.76</td>
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</table>

## Expenditures by Goal
<table>
<thead>
<tr>
<th>Goal Number</th>
<th>Total Expenditures</th>
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</thead>
<tbody>
<tr>
<td>Goal 1</td>
<td>94,117.00</td>
</tr>
<tr>
<td>Goal 4</td>
<td>51,645.76</td>
</tr>
</tbody>
</table>
School Site Council Membership

California Education Code describes the required composition of the School Site Council (SSC). The SSC shall be composed of the principal and representatives of: teachers selected by teachers at the school; other school personnel selected by other school personnel at the school; parents of pupils attending the school selected by such parents; and, in secondary schools, pupils selected by pupils attending the school. The current make-up of the SSC is as follows:

1 School Principal
3 Classroom Teachers
1 Other School Staff
5 Parent or Community Members

<table>
<thead>
<tr>
<th>Name of Members</th>
<th>Role</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tammie Babbitt</td>
<td>Principal</td>
</tr>
<tr>
<td>Britty Balough Means</td>
<td>Classroom Teacher</td>
</tr>
<tr>
<td>Jana Wilson</td>
<td>Classroom Teacher</td>
</tr>
<tr>
<td>Brooke Thiakos</td>
<td>Other School Staff</td>
</tr>
<tr>
<td>Sandy Bristol</td>
<td>Classroom Teacher</td>
</tr>
<tr>
<td>Angela Castro</td>
<td>Parent or Community Member</td>
</tr>
<tr>
<td>Katie Martinson</td>
<td>Parent or Community Member</td>
</tr>
<tr>
<td>Natachia Miller</td>
<td>Parent or Community Member</td>
</tr>
<tr>
<td>Adriana Long</td>
<td>Parent or Community Member</td>
</tr>
<tr>
<td>Vacant</td>
<td>Parent or Community Member</td>
</tr>
</tbody>
</table>

At elementary schools, the school site council must be constituted to ensure parity between (a) the principal, classroom teachers, and other school personnel, and (b) parents of students attending the school or other community members. Classroom teachers must comprise a majority of persons represented under section (a). At secondary schools there must be, in addition, equal numbers of parents or other community members selected by parents, and students. Members must be selected by their peer group.
Recommendations and Assurances

The School Site Council (SSC) recommends this school plan and proposed expenditures to the district governing board for approval and assures the board of the following:

The SSC is correctly constituted and was formed in accordance with district governing board policy and state law.

The SSC reviewed its responsibilities under state law and district governing board policies, including those board policies relating to material changes in the School Plan for Student Achievement (SPSA) requiring board approval.

The SSC sought and considered all recommendations from the following groups or committees before adopting this plan:

<table>
<thead>
<tr>
<th>Signature</th>
<th>Committee or Advisory Group Name</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>English Learner Advisory Committee</td>
</tr>
</tbody>
</table>

The SSC reviewed the content requirements for school plans of programs included in this SPSA and believes all such content requirements have been met, including those found in district governing board policies and in the local educational agency plan.

This SPSA is based on a thorough analysis of student academic performance. The actions proposed herein form a sound, comprehensive, coordinated plan to reach stated school goals to improve student academic performance.

This SPSA was adopted by the SSC at a public meeting on May 10, 2022.

Attested:

<table>
<thead>
<tr>
<th>Principal, Tammie Babbitt on May 10, 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>SSC Chairperson, Katie Martinson on May 10, 2022</td>
</tr>
</tbody>
</table>
Instructions

The School Plan for Student Achievement (SPSA) is a strategic plan that maximizes the resources available to the school while minimizing duplication of effort with the ultimate goal of increasing student achievement. SPSA development should be aligned with and inform the Local Control and Accountability Plan process.

The SPSA consolidates all school-level planning efforts into one plan for programs funded through the consolidated application (ConApp), and for federal school improvement programs, including schoolwide programs, Comprehensive Support and Improvement (CSI), Targeted Support and Improvement (TSI), and Additional Targeted Support and Improvement (ATSI), pursuant to California Education Code (EC) Section 64001 and the Elementary and Secondary Education Act as amended by the Every Student Succeeds Act (ESSA). This template is designed to meet schoolwide program planning requirements. It also notes how to meet CSI, TSI, or ATSI requirements, as applicable.

California’s ESSA State Plan supports the state’s approach to improving student group performance through the utilization of federal resources. Schools use the SPSA to document their approach to maximizing the impact of federal investments in support of underserved students. The implementation of ESSA in California presents an opportunity for schools to innovate with their federally-funded programs and align them with the priority goals of the school and the LEA that are being realized under the state’s Local Control Funding Formula (LCFF).

The LCFF provides schools and LEAs flexibility to design programs and provide services that meet the needs of students in order to achieve readiness for college, career, and lifelong learning. The SPSA planning process supports continuous cycles of action, reflection, and improvement. Consistent with EC 65001, the Schoolsite Council (SSC) is required to develop and annually review the SPSA, establish an annual budget, and make modifications to the plan that reflect changing needs and priorities, as applicable.

For questions related to specific sections of the template, please see instructions below:

Instructions: Linked Table of Contents

The SPSA template meets the requirements of schoolwide planning (SWP). Each section also contains a notation of how to meet CSI, TSI, or ATSI requirements.

Stakeholder Involvement
Goals, Strategies, & Proposed Expenditures
Planned Strategies/Activities
Annual Review and Update
Budget Summary
Appendix A: Plan Requirements for Title I Schoolwide Programs
Appendix B: Plan Requirements for Schools to Meet Federal School Improvement Planning Requirements
Appendix C: Select State and Federal Programs

For additional questions or technical assistance related to LEA and school planning, please contact the Local Agency Systems Support Office, at LCFF@cde.ca.gov.
Purpose and Description
Schools identified for Comprehensive Support and Improvement (CSI), Targeted Support and Improvement (TSI), or Additional Targeted Support and Improvement (ATSI) must respond to the following prompts. A school that has not been identified for CSI, TSI, or ATSI may delete the Purpose and Description prompts.

Purpose
Briefly describe the purpose of this plan by selecting from Schoolwide Program, Comprehensive Support and Improvement, Targeted Support and Improvement, or Additional Targeted Support and Improvement

Description
Briefly describe the school’s plan for effectively meeting ESSA requirements in alignment with the Local Control and Accountability Plan and other federal, state, and local programs.

Stakeholder Involvement
Meaningful involvement of parents, students, and other stakeholders is critical to the development of the SPSA and the budget process. Schools must share the SPSA with school site-level advisory groups, as applicable (e.g., English Learner Advisory committee, student advisory groups, tribes and tribal organizations present in the community, as appropriate, etc.) and seek input from these advisory groups in the development of the SPSA.

The Stakeholder Engagement process is an ongoing, annual process. Describe the process used to involve advisory committees, parents, students, school faculty and staff, and the community in the development of the SPSA and the annual review and update.

[This section meets the requirements for TSI and ATSI.]

[When completing this section for CSI, the LEA shall partner with the school in the development and implementation of this plan.]

Resource Inequities
Schools eligible for CSI or ATSI must identify resource inequities, which may include a review of LEA- and school-level budgeting as a part of the required needs assessment. Identified resource inequities must be addressed through implementation of the CSI or ATSI plan. Briefly identify and describe any resource inequities identified as a result of the required needs assessment and summarize how the identified resource inequities are addressed in the SPSA.

[This section meets the requirements for CSI and ATSI. If the school is not identified for CSI or ATSI this section is not applicable and may be deleted.]
Goals, Strategies, Expenditures, & Annual Review
In this section a school provides a description of the annual goals to be achieved by the school. This section also includes descriptions of the specific planned strategies/activities a school will take to meet the identified goals, and a description of the expenditures required to implement the specific strategies and activities.

Goal
State the goal. A goal is a broad statement that describes the desired result to which all strategies/activities are directed. A goal answers the question: What is the school seeking to achieve?

It can be helpful to use a framework for writing goals such the S.M.A.R.T. approach. A S.M.A.R.T. goal is one that is Specific, Measurable, Achievable, Realistic, and Time-bound. A level of specificity is needed in order to measure performance relative to the goal as well as to assess whether it is reasonably achievable. Including time constraints, such as milestone dates, ensures a realistic approach that supports student success.

A school may number the goals using the “Goal #” for ease of reference.

[When completing this section for CSI, TSI, and ATSI, improvement goals shall align to the goals, actions, and services in the LEA LCAP.]

Identified Need
Describe the basis for establishing the goal. The goal should be based upon an analysis of verifiable state data, including local and state indicator data from the California School Dashboard (Dashboard) and data from the School Accountability Report Card, including local data voluntarily collected by districts to measure pupil achievement.

[Completing this section fully addresses all relevant federal planning requirements]

Annual Measurable Outcomes
Identify the metric(s) and/or state indicator(s) that the school will use as a means of evaluating progress toward accomplishing the goal. A school may identify metrics for specific student groups. Include in the baseline column the most recent data associated with the metric or indicator available at the time of adoption of the SPSA. The most recent data associated with a metric or indicator includes data reported in the annual update of the SPSA. In the subsequent Expected Outcome column, identify the progress the school intends to make in the coming year.

[When completing this section for CSI the school must include school-level metrics related to the metrics that led to the school’s identification.]

[When completing this section for TSI/ATSI the school must include metrics related to the specific student group(s) that led to the school’s identification.]

Strategies/Activities
Describe the strategies and activities being provided to meet the described goal. A school may number the strategy/activity using the “Strategy/Activity #” for ease of reference.
Planned strategies/activities address the findings of the needs assessment consistent with state priorities and resource inequities, which may have been identified through a review of the local educational agency’s budgeting, its local control and accountability plan, and school-level budgeting, if applicable.

[When completing this section for CSI, TSI, and ATSI, this plan shall include evidence-based interventions and align to the goals, actions, and services in the LEA LCAP.]

[When completing this section for CSI and ATSI, this plan shall address through implementation, identified resource inequities, which may have been identified through a review of LEA- and school-level budgeting.]

**Students to be Served by this Strategy/Activity**
Indicate in this box which students will benefit from the strategies/activities by indicating “All Students” or listing one or more specific student group(s) to be served.

[This section meets the requirements for CSI.]

[When completing this section for TSI and ATSI, at a minimum, the student groups to be served shall include the student groups that are consistently underperforming, for which the school received the TSI or ATSI designation. For TSI, a school may focus on all students or the student group(s) that led to identification based on the evidence-based interventions selected.]

**Proposed Expenditures for this Strategy/Activity**
For each strategy/activity, list the amount(s) and funding source(s) for the proposed expenditures for the school year to implement these strategies/activities. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal, identify the Title and Part, as applicable), Other State, and/or Local.

Proposed expenditures that are included more than once in a SPSA should be indicated as a duplicated expenditure and include a reference to the goal and strategy/activity where the expenditure first appears in the SPSA. Pursuant to Education Code, Section 64001(g)(3)(C), proposed expenditures, based on the projected resource allocation from the governing board or governing body of the LEA, to address the findings of the needs assessment consistent with the state priorities including identifying resource inequities which may include a review of the LEA’s budgeting, its LCAP, and school-level budgeting, if applicable.

[This section meets the requirements for CSI, TSI, and ATSI.]

[NOTE: Federal funds for CSI shall not be used in schools identified for TSI or ATSI. In addition, funds for CSI shall not be used to hire additional permanent staff.]

**Annual Review**
In the following Analysis prompts, identify any material differences between what was planned and what actually occurred as well as significant changes in strategies/activities and/or expenditures from the prior year. This annual review and analysis should be the basis for decision-making and updates to the plan.
Analysis
Using actual outcome data, including state indicator data from the Dashboard, analyze whether the planned strategies/activities were effective in achieving the goal. Respond to the prompts as instructed. Respond to the following prompts relative to this goal. If the school is in the first year of implementing the goal the Annual Review section is not required and this section may be deleted.

- Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

- Briefly describe any major differences between either/or the intended implementation or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

- Describe any changes that will be made to the goal, expected annual measurable outcomes, metrics/indicators, or strategies/activities to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard, as applicable. Identify where those changes can be found in the SPSA.

When completing this section for CSI, TSI, or ATSI, any changes made to the goals, annual measurable outcomes, metrics/indicators, or strategies/activities, shall meet the CSI, TSI, or ATSI planning requirements. CSI, TSI, and ATSI planning requirements are listed under each section of the Instructions. For example, as a result of the Annual Review and Update, if changes are made to a goal(s), see the Goal section for CSI, TSI, and ATSI planning requirements.

Budget Summary
In this section a school provides a brief summary of the funding allocated to the school through the ConApp and/or other funding sources as well as the total amount of funds for proposed expenditures described in the SPSA. The Budget Summary is required for schools funded through the ConApp and that receive federal funds for CSI. If the school is not operating a Title I schoolwide program this section is not applicable and may be deleted.

From its total allocation for CSI, the LEA may distribute funds across its schools that meet the criteria for CSI to support implementation of this plan. In addition, the LEA may retain a portion of its total allocation to support LEA-level expenditures that are directly related to serving schools eligible for CSI.

Budget Summary
A school receiving funds allocated through the ConApp should complete the Budget Summary as follows:

- Total Funds Provided to the School Through the Consolidated Application: This amount is the total amount of funding provided to the school through the ConApp for the school year. The school year means the fiscal year for which a SPSA is adopted or updated.

- Total Funds Budgeted for Strategies to Meet the Goals in the SPSA: This amount is the total of the proposed expenditures from all sources of funds associated with the strategies/activities reflected in the SPSA. To the extent strategies/activities and/or proposed expenditures are listed in the SPSA under more than one goal, the expenditures should be counted only once.

A school receiving federal funds for CSI should complete the Budget Summary as follows:
● Total Federal Funds Provided to the School from the LEA for CSI: This amount is the total amount of funding provided to the school from the LEA.

[NOTE: Federal funds for CSI shall not be used in schools eligible for TSI or ATSI. In addition, funds for CSI shall not be used to hire additional permanent staff.]
Appendix A: Plan Requirements

Schoolwide Program Requirements
This School Plan for Student Achievement (SPSA) template meets the requirements of a schoolwide program plan. The requirements below are for planning reference.

A school that operates a schoolwide program and receives funds allocated through the ConApp is required to develop a SPSA. The SPSA, including proposed expenditures of funds allocated to the school through the ConApp, must be reviewed annually and updated by the SSC. The content of a SPSA must be aligned with school goals for improving student achievement.

Requirements for Development of the Plan
I. The development of the SPSA shall include both of the following actions:

A. Administration of a comprehensive needs assessment that forms the basis of the school’s goals contained in the SPSA.

1. The comprehensive needs assessment of the entire school shall:
   a. Include an analysis of verifiable state data, consistent with all state priorities as noted in Sections 52060 and 52066, and informed by all indicators described in Section 1111(c)(4)(B) of the federal Every Student Succeeds Act, including pupil performance against state-determined long-term goals. The school may include data voluntarily developed by districts to measure pupil outcomes (described in the Identified Need); and
   b. Be based on academic achievement information about all students in the school, including all groups under §200.13(b)(7) and migratory children as defined in section 1309(2) of the ESEA, relative to the State's academic standards under §200.1 to—
      i. Help the school understand the subjects and skills for which teaching and learning need to be improved; and
      ii. Identify the specific academic needs of students and groups of students who are not yet achieving the State's academic standards; and
      iii. Assess the needs of the school relative to each of the components of the schoolwide program under §200.28.
   iv. Develop the comprehensive needs assessment with the participation of individuals who will carry out the schoolwide program plan.
   v. Document how it conducted the needs assessment, the results it obtained, and the conclusions it drew from those results.

B. Identification of the process for evaluating and monitoring the implementation of the SPSA and progress towards accomplishing the goals set forth in the SPSA (described in the Expected Annual Measurable Outcomes and Annual Review and Update).

Requirements for the Plan
II. The SPSA shall include the following:

A. Goals set to improve pupil outcomes, including addressing the needs of student groups as identified through the needs assessment.
B. Evidence-based strategies, actions, or services (described in Strategies and Activities)

1. A description of the strategies that the school will be implementing to address school needs, including a description of how such strategies will--

   a. provide opportunities for all children including each of the subgroups of students to meet the challenging state academic standards

   b. use methods and instructional strategies that:

      i. strengthen the academic program in the school,
      ii. increase the amount and quality of learning time, and
      iii. provide an enriched and accelerated curriculum, which may include programs, activities, and courses necessary to provide a well-rounded education.

   c. Address the needs of all children in the school, but particularly the needs of those at risk of not meeting the challenging State academic standards, so that all students demonstrate at least proficiency on the State’s academic standards through activities which may include:

      i. strategies to improve students’ skills outside the academic subject areas;
      ii. preparation for and awareness of opportunities for postsecondary education and the workforce;
      iii. implementation of a schoolwide tiered model to prevent and address problem behavior;
      iv. professional development and other activities for teachers, paraprofessionals, and other school personnel to improve instruction and use of data; and
      v. strategies for assisting preschool children in the transition from early childhood education programs to local elementary school programs.

C. Proposed expenditures, based on the projected resource allocation from the governing board or body of the local educational agency (may include funds allocated via the ConApp, federal funds for CSI, any other state or local funds allocated to the school), to address the findings of the needs assessment consistent with the state priorities, including identifying resource inequities, which may include a review of the LEAs budgeting, its LCAP, and school-level budgeting, if applicable (described in Proposed Expenditures and Budget Summary). Employees of the schoolwide program may be deemed funded by a single cost objective.

D. A description of how the school will determine if school needs have been met (described in the Expected Annual Measurable Outcomes and the Annual Review and Update).

1. Annually evaluate the implementation of, and results achieved by, the schoolwide program, using data from the State’s annual assessments and other indicators of academic achievement;

2. Determine whether the schoolwide program has been effective in increasing the achievement of students in meeting the State’s academic standards, particularly for those students who had been furthest from achieving the standards; and

3. Revise the plan, as necessary, based on the results of the evaluation, to ensure continuous improvement of students in the schoolwide program.
E. A description of how the school will ensure parental involvement in the planning, review, and improvement of the schoolwide program plan (described in Stakeholder Involvement and/or Strategies/Activities).

F. A description of the activities the school will include to ensure that students who experience difficulty attaining proficient or advanced levels of academic achievement standards will be provided with effective, timely additional support, including measures to
   1. Ensure that those students' difficulties are identified on a timely basis; and
   2. Provide sufficient information on which to base effective assistance to those students.

G. For an elementary school, a description of how the school will assist preschool students in the successful transition from early childhood programs to the school.

H. A description of how the school will use resources to carry out these components (described in the Proposed Expenditures for Strategies/Activities).

I. A description of any other activities and objectives as established by the SSC (described in the Strategies/Activities).

Authority Cited: S Title 34 of the Code of Federal Regulations (34 CFR), sections 200.25-26, and 200.29, and sections-1114(b)(7)(A)(i)-(iii) and 1118(b) of the ESEA. EC sections 6400 et. seq.
Appendix B:

Plan Requirements for School to Meet Federal School Improvement Planning Requirements

For questions or technical assistance related to meeting Federal School Improvement Planning Requirements, please contact the CDE’s School Improvement and Support Office at SISO@cde.ca.gov.

Comprehensive Support and Improvement

The LEA shall partner with stakeholders (including principals and other school leaders, teachers, and parents) to locally develop and implement the CSI plan for the school to improve student outcomes, and specifically address the metrics that led to eligibility for CSI (Stakeholder Involvement).

The CSI plan shall:

1. Be informed by all state indicators, including student performance against state-determined long-term goals (Goal, Identified Need, Expected Annual Measurable Outcomes, Annual Review and Update, as applicable);
2. Include evidence-based interventions (Strategies/Activities, Annual Review and Update, as applicable) (For resources related to evidence-based interventions, see the U.S. Department of Education’s “Using Evidence to Strengthen Education Investments” at https://www2.ed.gov/policy/elsec/leg/essa/guidanceuseseeinvestment.pdf);
3. Be based on a school-level needs assessment (Goal, Identified Need, Expected Annual Measurable Outcomes, Annual Review and Update, as applicable); and
4. Identify resource inequities, which may include a review of LEA- and school-level budgeting, to be addressed through implementation of the CSI plan (Goal, Identified Need, Expected Annual Measurable Outcomes, Planned Strategies/Activities; and Annual Review and Update, as applicable).

Authority Cited: Sections 1003(e)(1)(A), 1003(i), 1111(c)(4)(B), and 1111(d)(1) of the ESSA.

Targeted Support and Improvement

In partnership with stakeholders (including principals and other school leaders, teachers, and parents) the school shall develop and implement a school-level TSI plan to improve student outcomes for each subgroup of students that was the subject of identification (Stakeholder Involvement).

The TSI plan shall:

1. Be informed by all state indicators, including student performance against state-determined long-term goals (Goal, Identified Need, Expected Annual Measurable Outcomes, Annual Review and Update, as applicable); and
2. Include evidence-based interventions (Planned Strategies/Activities, Annual Review and Update, as applicable). (For resources related to evidence-based interventions, see the U.S. Department of Education’s “Using Evidence to Strengthen Education Investments” https://www2.ed.gov/policy/elsec/leg/essa/guidanceuseseeinvestment.pdf.)

Authority Cited: Sections 1003(e)(1)(B), 1003(i), 1111(c)(4)(B) and 1111(d)(2) of the ESSA.
Additional Targeted Support and Improvement

A school identified for ATSI shall:

1. Identify resource inequities, which may include a review of LEA- and school-level budgeting, which will be addressed through implementation of its TSI plan (Goal, Identified Need, Expected Annual Measurable Outcomes, Planned Strategies/Activities, and Annual Review and Update, as applicable).

Authority Cited: Sections 1003(e)(1)(B), 1003(i), 1111(c)(4)(B), and 1111(d)(2)(c) of the ESSA.

Single School Districts and Charter Schools Identified for School Improvement

Single school districts (SSDs) or charter schools that are identified for CSI, TSI, or ATSI, shall develop a SPSA that addresses the applicable requirements above as a condition of receiving funds (EC Section 64001[a] as amended by Assembly Bill [AB] 716, effective January 1, 2019).

However, a SSD or a charter school may streamline the process by combining state and federal requirements into one document which may include the local control and accountability plan (LCAP) and all federal planning requirements, provided that the combined plan is able to demonstrate that the legal requirements for each of the plans is met (EC Section 52062[a] as amended by AB 716, effective January 1, 2019).

Planning requirements for single school districts and charter schools choosing to exercise this option are available in the LCAP Instructions.

Authority Cited: EC sections 52062(a) and 64001(a), both as amended by AB 716, effective January 1, 2019.
Appendix C: Select State and Federal Programs

For a list of active programs, please see the following links:
Programs included on the Consolidated Application: https://www.cde.ca.gov/fg/aa/co/
ESSA Title I, Part A: School Improvement: https://www.cde.ca.gov/sp/sw/t1/schoolsupport.asp
Available Funding: https://www.cde.ca.gov/fg/fo/af/

Developed by the California Department of Education, January 2019